



The Bank of New York Mellon SA/NV

PILLAR 3 DISCLOSURE
DECEMBER 31, 2016



BNY MELLON | **Invested**

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1 Introduction

These Pillar 3 disclosures are published for The Bank of New York Mellon SA/NV (BNYM SA/NV), in line with the disclosure principles of the National Bank of Belgium¹ (NBB), the Capital Requirements Regulation² (CRR) and the Capital Requirements Directive³ (CRDIV) and complementing the annual disclosures of the financial statements.

This disclosure covers The Bank of New York Mellon SA/NV, its subsidiary undertakings and branches as at December 31, 2016.

These disclosures were approved for publication by BNYM SA/NV Board of Directors (the 'Board') on April 26, 2017.

1.1 Purpose of Pillar 3

The aim of the Pillar 3 disclosures is to provide market participants with accurate and comprehensive information regarding the risk profile of BNYM SA/NV, including key information around on the scope of application, capital, risk exposures, risk assessment processes, enabling users to better understand and compare its business, its risks and capital adequacy.

To that end, Pillar 3 principles require disclosure of risk management objectives and policies for each of the following categories of risk and relevant quantitative risk assessment disclosures:

- Credit risk
- Counterparty credit risk
- Market risk
- Credit valuation adjustment
- Securitisation
- Operational risk
- Interest rate risk in the banking book

These disclosures only focus on those risk categories that are relevant to BNYM SA/NV.

Where appropriate the disclosures also include comparatives for the prior year and an analysis of the more significant movements to provide greater insight into the risk management practices of BNYM SA/NV and risk profile.

In addition, Pillar III disclosures include detailed information on remuneration policies and practices for members of staff whose activities have a material impact on BNYM SA/NV's risk profile.

¹ NBB Circular 2015_25: Orientations relatives à la publication d'informations (Pilier III, CRD IV), 3 September 2015.

² Regulation (EU) No 575/2013 on prudential requirements for credit institutions and investment firms and amending Regulation (EU) No 648/2012, 26 June 2013.

³ Directive 2013/36/EU on access to the activity of credit institutions and the prudential supervision of credit institutions and investment firms, amending Directive 2002/87/EC and repealing Directives 2006/48/EC and 2006/49/EC, 26 June 2013.

1.2 Disclosure Policy

Pillar 3 disclosures are published at BNYM SA/NV consolidated level.

Pillar 3 disclosures are approved by The Bank of New York Mellon SA/NV's Board of Directors, who has verified that they are consistent with formal policies adopted regarding production and validation.

Wherever possible and relevant, the Board will ensure consistency between Pillar 3 disclosures, Pillar 1 reporting and Pillar 2 ICAAP content e.g. disclosure about risk management practices and capital resources at year end. Unless indicated otherwise, information contained within the Pillar 3 disclosure has not been subject to external audit.

Disclosure will be made annually and will be published in conjunction with the date of publication of the financial statements. BNYM SA/NV will reassess the need to publish some or all of the disclosures more frequently than annually in light of any significant change to the relevant characteristics of its business including disclosure about capital resources and adequacy, and information about risk exposure and other items prone to rapid change.

Disclosures will be published on The Bank of New York Mellon Group website (www.bnymellon.com), see section Investor relations, Financial reports, other regulatory filings on the Company's website.

Pillar 3 disclosures are prepared solely to meet Pillar 3 disclosure requirements and for no other purpose. These disclosures do not constitute any form of financial statement on the business nor do they constitute any form of contemporary or forward looking record or opinion about the business.

BNYM SA/NV undertakes no obligation to revise or to update any forward looking or other statement contained within this report regardless of whether or not those statements are affected as a result of new information or future events.

1.3 Confidential and Non Material Information

The Board may omit one or more disclosures if the information provided is not regarded as material. The criterion for materiality used in these disclosures is that the bank will regard as material any information where omission or misstatement could change or influence the assessment or decision of a user relying on that information for the purpose of making economic decisions.

Furthermore, the Board may omit one or more disclosures if the information provided is regarded as proprietary or confidential. Information is regarded as proprietary if disclosing it publicly would undermine its competitive position. It may include information on products or systems which, if shared with competitors, would render an institution's investment therein less valuable. In such circumstance, the Board will state in its disclosures the fact that specific items of information are not disclosed and the reason for non-disclosure. In addition it will publish more general information about the subject matter of the disclosure requirement except where these are to be classified as secret or confidential.

1.4 Board Approval

These disclosures were approved for publication by BNYM SA/NV's Board of Directors on 26 April 2017. The Board approves the adequacy of BNYM SA/NV's risk management arrangements, providing assurance that the risk management systems put in place are adequate with regard to BNYM SA/NV's profile and strategy.

1.5 Scope of Application

The Pillar III disclosure has been produced for BNYM SA/NV on a consolidated basis, including its branches and (fully) consolidated subsidiary. BNYM SA/NV is incorporated in Belgium and is a subsidiary of The Bank of New York Mellon Corporation (BNY Mellon) based in New York, the ultimate parent company of the group.

As any bank incorporated in Belgium, BNYM SA/NV is subject to dual supervision: for market conduct matters, supervision is exercised by the Financial Services and Markets Authority (FSMA) while for prudential matters, supervision is exercised by the European Central Bank together with the National Bank of Belgium, as BNYM SA/NV has been identified as a significant bank within the Single Supervisory Mechanism. As an assimilated settlement bank in Belgium, BNYM SA/NV is also directly supervised by the National Bank of Belgium. Its six branches and consolidated subsidiary (BNY Mellon Service Kapitalanlage-Gesellschaft mbH - BNYMSKVG) are also subject to supervision by the following national Regulators:

Name	Type	Regulator
Amsterdam Branch	Branch	De Nederlandsche Bank (DNB)
Dublin Branch	Branch	Central Bank of Ireland (CBI)
Frankfurt Branch	Branch	Deutsche Bundesbank (DB) & Federal Financial Supervisory Authority / Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin)
London Branch	Branch	Prudential Regulatory Authority (PRA) Financial Conduct Authority (FCA)
Luxembourg Branch	Branch	Commission de Surveillance du Secteur Financier
Paris Branch	Branch	Autorité Du Contrôle Prudentiel (ACPR), Banque De France (BD)
BNYMSKVG	Subsidiary	Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin)

1.6 Organisational Structure

The Bank of New York Mellon SA/NV is a corporation with a banking licence, recognised as an assimilated settlement institution and is also recognised as a Systemically Important Financial Institution ('SIFI') in Belgium. The Bank of New York Mellon SA/NV provides services on a passported basis through its branches in Amsterdam, Brussels, Dublin, Frankfurt, London, Luxembourg and Paris. The Bank of New York Mellon SA/NV also has a subsidiary in Frankfurt, Frankfurter Service Kapitalverwaltungs-Gesellschaft mbH ('BNYMSKVG').

The Bank of New York Mellon SA/NV, together with its six branches and consolidated subsidiary, is known as 'BNYM SA/NV'. BNYM SA/NV is a direct subsidiary of BNY International Financing Corporation, which in turn, is a direct subsidiary of The Bank of New York Mellon a New York state-chartered bank and an FDIC-insured depository institution. The Bank of New York Mellon is itself a wholly-owned subsidiary of The Bank of New York Mellon Corporation, a financial holding company incorporated in the US state of Delaware. The entity structure chart of BNYM SA/NV is set out below.

As part of BNY Mellon's strategy to consolidate its legal entity structure in Europe, The Bank of New York Mellon SA/NV acquired branches in Amsterdam, London, Frankfurt and Luxembourg further to the merger with BNY Mellon GSS Acquisition Co. (Netherlands) BV on 1 October 2009. On 1 June 2011, further to the merger with its acquired German subsidiary, BHF Asset Servicing GmbH, BNYM SA/NV significantly expanded the activities of its Frankfurt branch. On 1 December 2011, BNYM SA/NV opened a branch in Paris. On 1 February 2013, BNYM SA/NV opened a new branch in Dublin as a result of the cross-border merger with The Bank of New York Mellon (Ireland) Limited. BNYM SA/NV therefore operates six foreign branches in Amsterdam, Frankfurt, Luxembourg, London, Paris and Dublin.

On April 1st, 2017 BNY Mellon Luxembourg S.A. ("BNYM Lux SA") merged with BNYM SA/NV. The activity of BNYM Lux SA was integrated into the existing BNYMSA/NV, Luxembourg branch. As a result of this merger BNYM SA/NV has a seventh branch in Milan. The operation was a cross-border merger and on the merger date BNYM SA/NV issued 127,251 new shares in exchange of all assets and liabilities BNYM Lux.

The corporate structure of BNYM SA/NV as of 31 December 2016 and as of 1 April 2017 are respectively is illustrated in Figures 1 and 2.

Figure 1: BNYM SA/NV corporate structure at 31 December 2016

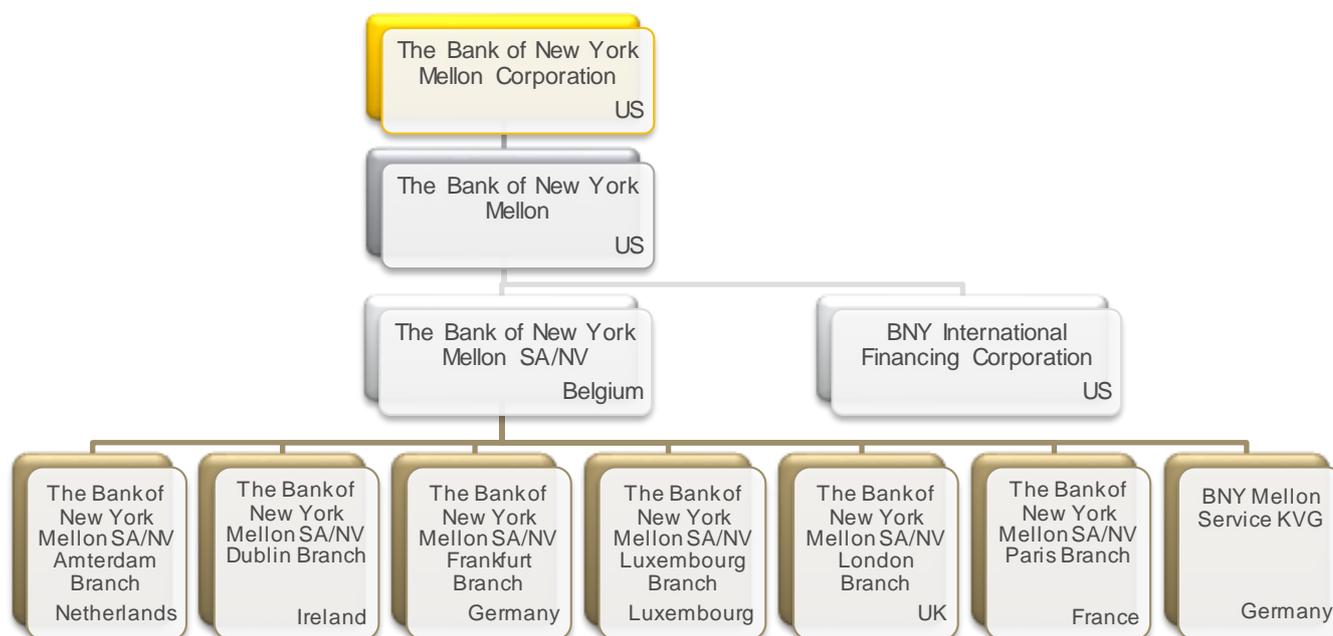
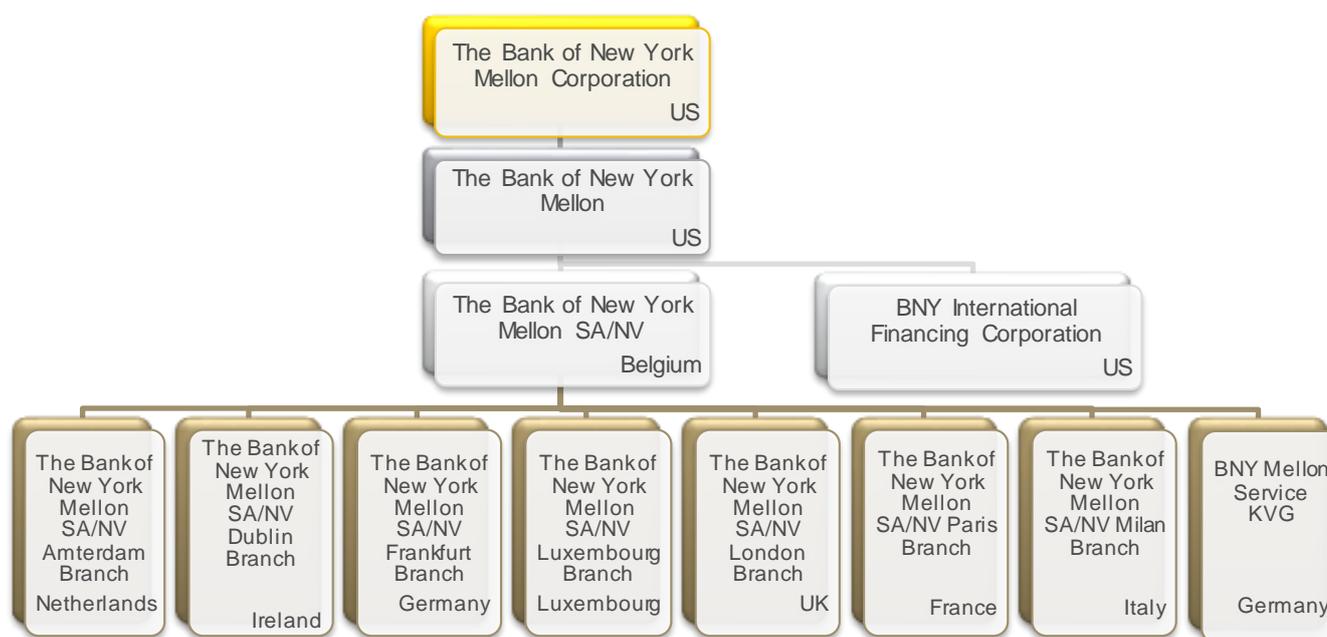


Figure 2: BNYM SA/NV corporate structure at 1 April 2017



1.7 Footprint

Within BNY Mellon, BNYM SA/NV is sometimes called ‘The European Bank’ and remains strategically important for BNY Mellon as the primary contracting entity for Investment Servicing in Europe. BNYM SA/NV is a global custodian for BNY Mellon. Assets are held worldwide on behalf of other BNY Mellon entities through relationships with third-party sub-custodians or with central securities depositories.

BNYM SA/NV manages a network of approximately 100 sub-custodian relationships utilised by BNY Mellon and facilitates the expansion of BNY Mellon into other EU countries through the establishment of a network of branches or passporting of services.

1.8 Core Business Lines

BNYM SA/NV has a number of core business lines including Asset Servicing, Corporate Trust, Foreign Exchange, Collateral Management and segregation, Securities Finance, and Liquidity Services.

Line of business (LOB)	Description
Asset Servicing (AS)	Asset Servicing primarily comprises Global and Local Custody services but also includes Depot Banking, Institutional Accounting, Foreign Exchange (FX) services, Fund Accounting and Transfer Agency services.
Corporate Trust (CT)	BNYM SA/NV offers Corporate Trust services, acting in a broad range of agency roles including, but not limited to: trustee, registrar, issuing and paying agent, common depository, exchange agent, custodian and collateral / portfolio administration.
Foreign Exchange	BNYM SA/NV provides foreign exchange services which enable clients to achieve their investment, financing and cross-border objectives. This business provides currency hedge administration and foreign exchange sales and trading.
Collateral Management and segregation	BNYM SA/NV provides Global Collateral Management Services which serve broker-dealers and institutional investors facing expanding collateral management needs. This business provides Global Collateral Management and prime custody services, including Global Collateral Management (tri-party collateral management) and Prime Broker Services (tailored custody service to prime brokers).
	<u>Securities Lending</u>
Securities Finance	Indemnified securities lending activities, whereby BNYM SA/NV guarantees that the lender to the transaction is indemnified in the event that the borrower does not return the securities under the agreement. For this purpose, BNYM SA/NV has a lien on collateral of the borrower. This activity was exited in the fourth quarter of 2015 and fully transferred to the London Branch of BNY Mellon.
	<u>Liquidity Services</u>
Liquidity Services	Liquidity Services is responsible for sales, client service and product management relating to the Liquidity DIRECT web portal. Liquidity Services is also responsible for relationships with the investment managers whose liquidity funds are available to clients through the Liquidity DIRECT platform and other instruction platforms. The Liquidity DIRECT online platform provides a medium for clients to view, transact and generate reporting for their daily liquidity activities. Liquidity Services provides sales and client service for contracting clients.
Depository Receipts	BNYM SA/NV Dublin Branch performs certain operational activities relating to Depository Receipts, predominantly issuance and cancellation. Depository Receipts facilitate cross-border investment solutions for companies and investors. They are negotiable financial securities issued by a bank to represent foreign companies' publicly traded securities, allowing them to have their stocks traded in foreign markets.
Broker-Dealer and Advisory Services	Broker-Dealer and Advisory Services conduct global clearing services for equity and fixed income transactions.

1.9 Key Metrics

The following risk metrics reflect BNYM SA/NV's risk profile:

Table 1: Capital ratios

Own Funds	2016	2015
Available capital (€m)		
Common Equity Tier 1 (CET1)	2,330	2,053
Tier 1 capital	2,330	2,053
Tier 2 capital	346	346
Total capital	2,676	2,399
Risk-weighted assets (€m)		
Total risk-weighted assets (RWA)	3,421	2,741
Risk-based capital ratios as a percentage of RWA		
Common Equity Tier 1 ratio	68.1%	74.9%
Tier 1 ratio	68.1%	74.9%
Total capital ratio	78.2%	87.5%
Additional CET1 buffers requirements as a percentage of RWA		
Capital conservation buffer requirement	0.625%	N/A
Countercyclical capital buffer requirement	0.0475%	N/A
Other systemically important institution buffer	0.250%	N/A
Basel III Leverage Ratio		
Total Basel III leverage ratio exposure measure (€m)	37,841	35,742
Basel III leverage ratio	6.2%	5.7%
Liquidity Coverage Ratio		
Total HQLA (€m)	24,489	26,026
Total Net Cash Outflow (€m)	15,540	14,390
LCR ratio	157.6%	180.9%
Net Stable Funding Ratio		
Total Available Stable Funding (€m)	9,568	9,936
Total Required Stable Funding (€m)	5,461	3,374
NSFR ratio	175.2%	294.5%

Note: capital and leverage ratios include yearly P/L.

Key Highlights and post balance sheet date events

The following main events took place in 2016 and are considered important events that impacted BNYM SA/NV:

In February 2016, BNYM SA/NV formalized three agreements mitigating its counterparty concentration risk:

- BNYM SA/NV was granted a third party guarantee covering all custody cash placements with a sub-custodian in Taiwan, mitigating BNYM SA/NV's exposure concentration on its sub-custodian;
- BNYM SA/NV signed a collateral agreement with one of its major sub-custodians, covering BNYM SA/NV's exposures incurred in its capacity of custodian;
- BNYM SA/NV signed an Unfunded Credit Risk Mitigation Agreement with the London branch of BNY Mellon Institutional Bank to cover exposures in excess of the prudential large exposure limits.

2 Own Funds

This section provides an overview of the regulatory balance sheet and composition of BNYM SA/NV's regulatory capital. There are a number of differences between the balance sheet prepared in accordance with International Financial Reporting Standards (IFRS) and Pillar 3 disclosures published in accordance with prudential requirements.

Table 2: Own fund, full reconciliation

This table shows a reconciliation of BNYM SA/NV's equity prepared in accordance with IFRS and the regulatory equity prepared under prudential rules. The regulatory equity forms the basis for the calculation of regulatory capital requirements.

31 December 2016 (€m)	Consolidated equity	Regulatory adjustments	Adjustments due Transitional Provisions	Regulatory equity
Shareholders' equity				
Called up share capital	1,542	0	0	1,542
Retained earnings, reserves and other comprehensive income	1,159	0	0	1,159
Deductions from capital	0	(564)	(38)	(602)
Tier 2 capital	0	346	0	346
Profit and loss account	231	0	0	231
Total equity	2,932	(218)	(38)	2,676

BNYM SA/NV's regulatory capital is defined by CRD IV and includes:

Common equity tier 1 capital which is the highest quality form of regulatory capital under CRDIV comprising common shares issued and related share premium, retained earnings and other reserves, less specified regulatory adjustments.

Tier 2 capital which is a component of regulatory capital under CRDIV, comprising qualifying subordinated loan capital.

Table 3: Composition of regulatory capital

This table shows the composition of BNYM SA/NV's regulatory capital including all regulatory adjustments.

Own Funds (€m)	31 December 16	31 December 15
Common Equity Tier 1 (CET1)		
Capital Instruments	1,542	1,542
Retained Earnings	1,296	1,057
Reserves and other comprehensive income	94	94
CET1 Adjustments	(602)	(640)
Total CET1	2,330	2,053

Additional Tier 1 Capital (AT1)		
Total AT1	0	0
Total Tier 1	2,330	2,053
Tier 2 Capital (T2)		
Capital Instruments and subordinated loans	346	346
Total T2 Capital	346	346
Total Own Funds	2,676	2,399

Table 4: Transitional own funds

The table below shows the transitional own funds disclosure at 31 December 2016.

Equity instruments, reserves and regulatory adjustments (€m)	Amount at disclosure date	Subject to pre-CRR treatment or prescribed residual amount of CRR
CET1 capital: Instruments and reserves		
Capital instruments and the related share premium accounts	1,542	
of which: ordinary shares	1,542	
Retained earnings	1,296	
Accumulated other comprehensive income (and other reserves, to include unrealised gains and losses under the applicable accounting standards)	94	
Amount of qualifying items referred to in Article 484(3) and the related share premium accounts subject to phase out from CET1	0	
CET1 capital before regulatory adjustments	2,932	
CET1 capital: regulatory adjustments		
Additional value adjustments	(8)	
Intangible assets (net of related tax liability)	(556)	
Regulatory adjustments applied to Common Equity Tier 1 in respect of amounts subject to pre-CRR treatment	(38)	(38)
Year-end non eligible earning adjustments	0	
Total regulatory adjustments to CET1	(602)	
CET1 capital	2,330	
AT1 capital	0	
Tier 1 capital	2,330	

Equity instruments, reserves and regulatory adjustments (€m) (continued)	Amount at disclosure date	Subject to pre-CRR treatment or prescribed residual amount of CRR
Tier 2 (T2) capital: Instruments and provisions		
Total regulatory adjustments to T2 capital	0	
T2 capital	346	
Total capital	2,676	
Total risk weighted assets	3,421	
Capital ratios and buffers		
CET1 (as a percentage of risk exposure amount)	68.1%	
T1 (as a percentage of risk exposure amount)	68.1%	
Total capital (as a percentage of risk exposure amount)	78.2%	
Capital conservation buffer requirement	0.625%	
Countercyclical capital buffer requirement	0.0475%	
Other Systemically Important Institution (O-SII) buffer	0.250%	
Amounts below the thresholds for deduction (before risk weighting)		
Deferred tax assets arising from temporary differences (amount below 10% threshold, net of related tax liability where the conditions in Article 38(3) are met)	1	

Table 5: Tier 2 instruments

This table provides a description of the main features of regulatory instruments issued and included as tier 2 capital in table 3 at 31 December, 2016.

Capital instruments main features ⁽¹⁾	Loan 1	Loan 2
Legal entity issuer	The Bank of New York Mellon SA/NV	The Bank of New York Mellon SA/NV
Governing law(s) of the instrument	Belgian law	Belgian law
Regulatory treatment		
Capital classification	Tier 2	Tier 2
Type	Subordinated debt	Subordinated debt
Capital amount (€)	92,500,000	253,000,000
Issue price (€)	92,500,000	253,000,000
Accounting classification	Other financial liabilities	Other financial liabilities
Original date of issuance	October 1 st , 2009	July 23 rd , 2010
Perpetual or dated	Perpetual	Maturing on July 22 nd , 2040
Coupons/ dividends		
Fixed or floating dividend/coupon	Fixed	Fixed

Note ⁽¹⁾: this table is based on Annex II of ITS Regulation (EU) No. 1423/2013, not applicable lines are omitted.

Both loans are considered as tier 2 capital for regulatory purposes and each contract allows the National Bank of Belgium to request the suspension of the repayment of the loan if BNYM SA/NV does not comply with the applicable requirements on own funds or based on the financial situation and the solvability of BNYM SA/NV.

There is no collateral required as per loan agreements for the two loans.

3 Capital Requirements

BNYM SA/NV's capital plan aims to ensure that it holds an appropriate amount of capital to support its business model, allowing for prudent management of the business, given a range of plausible but severe stress scenarios. Potential capital shortfalls are identified over a 5 year period and capital plans adjusted accordingly. The plan is reflective of BNYM SA/NV's risk appetite, which details a commitment to a strong balance sheet characterised by strong liquidity, superior asset quality and a capital structure which supports the risk taking activities and has the ability to absorb losses.

The plan is developed with input from Finance, Risk, Treasury and the business lines.

Incorporating the projected earnings based on its business plan, BNYM SA/NV generates a 5 year forecast which forms the base foundation for financial modelling and stress testing used as part of the ICAAP process.

The capital plan effectively incorporates a view of BNYM SA/NV's current business model, the risks associated with that model, and an assessment of how those risks contribute to the amount of capital required, as per internal and external regulatory criteria. The capital plan is subject to executive and Board approval and the performance metrics reviewed at the Asset and Liability Committee.

3.1 Calculating Capital Requirements

CRD IV allows for different approaches for calculating capital requirements. BNYM SA/NV applies the standardised approach under Pillar 1 where risk weights are based on the exposure class to which the exposure is assigned and its credit quality. These risk weights used to assess requirements against credit exposures are consistent across the industry. The standardised approach is used for calculating the risk weights assigned to each risk component including credit risk, counterparty credit risk, market risk and operational risk.

Table 6: Capital requirements

This table shows the risk weighted assets using the standardised approach (*SA) and their respective capital requirements.

Type of Risk (€m)	Risk Exposure Amount		Capital Requirements	
	31-Dec-16	31-Dec-15	31-Dec-16	31-Dec-15
Credit Risk SA*	2,013	1,372	161	109
Counterparty Credit Risk SA*	255	258	20	21
Market Risk SA*	60	75	5	6
of which: Foreign Exchange Position Risk	60	75	5	6
Operational Risk	1,023	966	82	77
of which: Standardised Approach	1,023	966	82	77
Credit Valuation Adjustment - Standardised method	70	70	6	6
Total	3,421	2,741	274	219
Total capital			2,676	2,399
Surplus capital			2,402	2,180

BNYM SA/NV largely exceeds the minimum capital ratios required to maintain a well-capitalised status and to ensure compliance with regulatory requirements at all times. BNYM SA/NV sets the internal capital target levels higher than the minimum regulatory requirements to ensure there is a buffer which reflects balance sheet volatility. These ratios have been determined to be appropriate, sustainable and consistent with the capital objectives, business model, risk appetite and capital plan.

4 Risk Management Objectives and Policies

Given the critical role that BNY Mellon plays supporting clients and its status as a Global Systemically Important Financial Institution (G-SIFI), the financial stability of all of its constituent legal entities, throughout market cycles and especially during periods of market turbulence, is recognised at a Corporation level as an imperative. Clients and market participants need to have confidence that the Corporation's many legal entities will remain strong and continue to deliver operational excellence and maintain an uninterrupted service. Therefore BNYM SA/NV and, BNY Mellon Corporation as a whole, is committed to maintaining a strong balance sheet and as a strategic position assumes less risk than many financial services companies.

Whilst BNY Mellon assumes less balance sheet risk than most financial services companies, it does assume a significant amount of operational risk as a result of its business model. As a consequence, BNY Mellon has developed an enterprise risk management program that is designed to ensure that:

Risk tolerances (limits) are in place to govern its risk-taking activities across all businesses and risk types

Risk appetite principles are incorporated into its strategic decision making processes

Monitoring and reporting of key risk metrics to senior management and the Board takes place

There is a capital planning process which incorporates both economic capital modelling and a stress testing programme

The BNYM SA/NV Board of Directors has adopted a conservative risk appetite to maintain a strong capital position and balance sheet throughout all market cycles with strong liquidity, superior asset quality, ready access to external funding sources at competitive rates, and a strong capital structure whilst delivering operational excellence to meet stakeholders' expectations.

4.1 Risk Objectives

The identification, measurement, monitoring and management of risk are essential elements for the success of operations undertaken by BNYM SA/NV, specifically:

The Board recognises that defining a risk appetite must consider the views of a number of different stakeholders while accounting for business strategy and risk profile

The Board sees embedding the risk appetite into the business strategy as essential

The Board recognises that it cannot mitigate all risks. The risk framework includes standard risk management self-assessment tools that take into account loss history and stress testing to measure and monitor whether or not risk controls in place continue to remain effective

The Board will seek input from its own and group wide risk committees on a regular basis in its reassessment of appetite and sources of major risks

The Board adopts a prudent appetite to all elements of risk to which BNYM SA/NV is exposed.

4.2 Risk Governance

Risk oversight and management is structured to cover regional level, legal entity and lines of business (LOB). A formal governance hierarchy is in place to ensure that all areas of the business can effectively escalate issues through the regional and global structure.

4.2.1 Board of Directors

The Board is composed of natural persons, shareholders or not. The Board includes all members of the Executive Committee (“Comité de direction”), i.e. the executive directors. The majority of the Board members are non-executive directors. There shall always be a majority of non-executive directors in the Board. At least two of the non-executive Board members are independent directors (as defined in the Belgian Companies Code and set out below).

The table below shows the members of the Board and its committees as of 31 December 2016.

Name	Position	Nationality	Number of directorships held
Non-Executive Directors			
Michael Cole-Fontayn	Remuneration Committee (Chair) Nomination Committee (Member)	British	7
Marie-Hélène Cretu	Audit Committee (Independent Chair) Remuneration Committee (Independent Member)	French	1
Peter Johnston	Audit Committee (Member) Risk Committee (Member)	US Citizen	1
Hani Kablawi	Audit Committee (Member) Risk Committee (Member)	US Citizen	3
Olivier Lefebvre	Board of Directors (Independent Chair) Audit Committee (Independent Member) Nomination Committee (Independent Member)	Belgian	2
Jürgen Marziniak	Risk Committee (Independent Chair) Remuneration Committee (Independent Member)	German	1
Executive Directors			
Laura Ahto	Chief Executive Officer Executive Committee (President)	British	1
Hedi Ben Mahmoud	Chief Risk Officer Executive Committee (Member)	Belgian	1
Annik Bosschaerts	Chief Operations Officer Executive Committee (Member)	Belgian	2
Eric Pulinx	Chief Financial Officer & Deputy Chief Executive Officer Executive Committee (Member)	Belgian	1
Leonique van Houwelingen	Executive Committee (Member)	Dutch	1

BNYM SA/NV has a commitment to diversity and inclusion. This commitment is not only important to BNYM SA/NV’s culture and to each director as individuals, it is also critical to BNYM SA/NV’s ability to serve its clients and grow its business. BNYM SA/NV recognises the benefits of having individuals with diverse backgrounds, experience and viewpoints on the Board for the different perspective and unique contributions they provide, including individuals who contribute to the heterogeneity of the Board because of their race, disability, religion or belief or creed, colour, gender or sex, transgender or gender re-assignment, national origin, age, marriage or civil partnership, ancestry, citizenship, ethnic origin, sexual orientation, pregnancy or maternity or other factors prohibited by local law. Board appointments are based on an individual’s skill, ability, experience, training, performance, and other valid role-related requirements.

The Nomination Committee (the “Committee”) is responsible for reviewing the structure, size and composition of the Board (including its skills, knowledge, experience and diversity) and making recommendations to the Board with respect to any appointment. In identifying suitable candidates for a particular appointment, the Committee considers candidates on merit and against objective criteria and with due regard for the benefits of diversity on the Board, including gender.

BNYM SA/NV recognises the importance of diversity and gender parity. The Terms and Reference of the Board of Directors state that at least one third of each gender shall be represented on the Board and on the Executive Committee and that such distribution should be reached by 2020. As long as this target is not reached, female candidates with proven qualifications shall be preferred over male candidates for any new appointment on the Board.

4.2.2 Legal Entity Risk Management

The Executive Committee of BNYM SA/NV (“ExCo”) has been established by the Board of Directors in accordance with article 24 of the Banking Act and article 524bis of the Belgian Companies Code and has been entrusted with the general management of BNYM SA/NV with the exception of (i) the determination of the strategy and general policy of BNYM SA/NV and (ii) the powers reserved to the Board by law or the articles of association. The ExCo normally meets twice a month, and reports to the Board.

The ExCo is responsible for running the general management of BNYM SA/NV within the strategy and the general policy as defined by the Board and for ensuring that the culture across BNYM SA/NV facilitates the performance of business activities with integrity, efficiency and effectiveness.

The ExCo reviews corporate initiatives including strategic initiatives, financial performance, new business initiatives, policy changes, controls and organisational development. The ExCo has responsibility across all Lines of Business conducted by or impacting BNYM SA/NV, its branches or subsidiary.

As described in detail in the ExCo Terms of Reference, the responsibilities of the ExCo in carrying out the general management of the Company mainly relate to corporate responsibilities, control environment, regulatory, stress testing and ICAAP (Internal Capital Adequacy Assessment Process).

The ExCo reports its activities, advises, and makes recommendations to the Board regularly. At least annually, the ExCo assesses the efficiency of the Company’s internal organisation and internal controls together with the measures taken to remediate to any identified deficiencies, and reports the same to the Board, the supervisory authority and the external auditor.

The Executive Committee has established the following committees to assist the ExCo in the performance of its duties:

The Risk Management Committee (RMC)

The Belgium Asset and Liability Committee (Belgium ALCO)

The Capital and Stress Test Committee (CSTC)

The Credit Risk Oversight Committee (CROC)

The Technology and Information Risk Council (TIRC) is to provide a detailed review of all key Client Technology Solutions (CTS) services and emerging risk for reporting to the RMC

Risk Management Committee (RMC)

The key purpose of the RMC is to provide oversight of the risk management process for the underlying businesses, subsidiaries and branches, to ensure that risks are identified, monitored and reported and to ensure that appropriate actions and activities are in place to manage the identified risks. The RMC also plays

a central role in ensuring that material change that has the potential to affect BNYM SA/NV is identified in a timely manner and managed in an appropriate fashion.

The aim of the RMC is to establish and maintain a capable, effective forward looking risk organization that is well placed to identify and manage emerging risks for the legal entity including its branches and subsidiary. The RMC provides risk-based challenge to the business (first line of defense), establishes and maintains a risk culture and advises the ExCo, as second line of defense, on risk matters.

The Committee is responsible for ensuring that risk and compliance activities undertaken by BNY Mellon SA/NV and its underlying branches and subsidiary and businesses are executed in accordance with internal policies and all relevant regulations.

The RMC is responsible for ensuring that risk and compliance activities undertaken by BNYM SA/NV and its underlying branches and subsidiary and businesses are executed in accordance with internal policies and all relevant regulations.

Capital and Stress Testing Committee (CSTC)

The purpose of the CSTC is to ensure adequate governance and understanding of and ownership for the processes and documentation pertaining to BNYM SA/NV's capital requirements (economic, regulatory, adequacy and allocation), risk model methodologies and stress testing. This is achieved in accordance, where applicable, with the ICAAP governance, BNYM SA/NV Stress Testing policies and framework whilst taking into consideration the Group's over-arching capital, profit and strategic plans.

The Committee is an empowered decision making body under authority delegated by the ExCo and subject to corporate policy, legislation and external regulation.

Asset and Liability Committee (ALCO)

The Belgium ALCO is responsible for overseeing the asset and liability management activities on the balance sheet of BNYM SA/NV and its branches and subsidiaries and for ensuring compliance with all liquidity, interest rate risk and capital related regulatory requirements.

The Belgium ALCO holds meetings on regular (primarily monthly) basis but ad hoc meetings can also be called at the discretion of the Chair.

Business Acceptance Committees (BAC)

The objectives of the BAC (which are organized, at EMEA level, per business line) are to provide oversight and guidance for the activities of BNYM SA/NV and other EMEA entities related to any piece of business that deviates from the standard in terms of:

- Fees pricing
- Legal contract
- Operational requirements
- Risk profile
- Deal structure

BACs are held regularly or on an ad hoc basis, depending on business requirements and volumes.

The BACs cover the following:

New business acceptance
Existing business
Fee renegotiation
New operational requirements
Additional risk profile

BNYM SA/NV representatives, selected by the ExCo for their expertise, sit at BACs when BNYM SA/NV deals have to be approved.

Credit Risk Oversight Committee (CROC)

The Credit Risk Oversight Committee (CROC) has been appointed by the Executive Committee of BNYM SA/NV. The key purpose of the CROC is to oversee all forms of credit risk, controls of credit risk associated with BNYM SA/NV banking business and to ensure compliance with BNYM SA/NV credit policies. The activities of the CROC are reported to the ExCo as well as to the RMC where relevant.

Technology and Information Risk Council (TIRC)

The key purpose of the TIRC is to provide a detailed review of all key Client Technology Solutions (CTS) services and emerging risk for reporting to the RMC.

4.2.3 Regional Risk Governance

A regional level risk governance structure is in place to oversee all business and legal entities' risk. Various BNYM SA/NV risk committees and risk management processes feed into the structure below.

Oversight and escalation is provided through the following key committees:

EMEA Executive Committee (EEC) is the senior regional management committee. The committee's main role is to drive actions relating to the region's revenue generation, strategy, governance and control objectives. It is also a platform for regional senior managers to agree common positions on issues relevant to all businesses operating within EMEA.

The EEC is a challenge and advisory committee, though it will not typically have decision-making authority over individual businesses and legal entities. The chair can escalate concerns raised at the EEC to the Corporate Executive Committee of which he is a member.

However it should be noted that the primary responsibility for the oversight of individual businesses / entities rests with the senior management of those businesses / entities and those managers performing "governing" functions under the PRA's Approved Person's regime.

EMEA Senior Risk Management Committee (ESRMC) exercises responsibility and provides independent oversight for policies, processes and controls relating to all aspects of risk and compliance for the EMEA region. This includes the following EMEA subcommittees:

EMEA Anti-Money Laundering Oversight Committee
 EMEA Asset and Liability Committee
 EMEA Controls Committee
 EMEA Investment Management Risk & Compliance Committee

The Committee is an empowered decision-making body under authority delegated by the EMEA Executive Committee, but subject to constraints of both corporate policy and legislation and regulation as appropriate.

EMEA Investment Services and Markets Committee is an oversight and advisory body whose purpose is to:

Align the different parts of the EMEA Investment Services and Markets (EMEA ISM) businesses to form a collective view on matters affecting EMEA ISM legal entities and their respective businesses
 Opine on the effectiveness of the EMEA ISM constituent businesses and business partner groups within the global, regional and legal entity context
 Guide and monitor the development of the EMEA ISM businesses
 Safeguard the operational resilience of the EMEA ISM businesses
 Act as the guardian of the EMEA ISM strategy

4.2.4 Business Unit Risk Management

The oversight of risk management within business units at a regional level is governed via two risk management committees, namely:

EMEA Asset Servicing Business Acceptance Committee which is responsible for channeling new/renewal business into lines of business and subsequently legal entities, including BNYM SA/NV, approving all new clients prior to commencing a relationship with them and approving new business arrangements with existing clients. Risk is assessed and reviewed as part of the approval process.

EMEA Asset Servicing Business Risk Committee which is responsible for ensuring that the risk profile of EMEA Asset Servicing is well understood and effectively managed. This is achieved by carrying out the review of current and emerging key risk and control issues and related initiatives, escalation of material risks and issues to the Head of BNY Mellon Asset Servicing and other regional committees and boards as appropriate, approval of new or materially modified products, review of potential off-boarding of non-systemically significant products and review of significant regulatory requirements.

4.3 Risk Management Framework

The Risk function's goal is to establish and maintain a strong, adequately resourced, and forward looking BNYM SA/NV risk function that is well placed to identify and manage emerging risks in a timely manner by legal entity and business.

Risk Management provides independent oversight that risks are adequately identified and measured, remain commensurate to the risk appetite and that there is an appropriate balance between risk and associated risk mitigation costs and provides independent challenge to the business.

BNYM SA/NV Risk Management develops, maintains and ensures compliance with specific regulations for risk governance and oversight, risk culture, risk function, risk management framework (including risk appetite statement, risk policies, risk management procedures), risk management operating model (including risk registers & management information) and risk models oversight, in accordance with the BNY Mellon regional model and recognizing best market practice to ensure the BNYM SA/NV businesses develop in a risk controlled environment. It encourages a proactive culture of managing risks.

In line with global policy BNYM SA/NV has adopted the 'Three Lines of Defence' model in deploying its risk management framework (figure 2 below). The first line of defence (1LOD) is the business or, in some cases, business partner level. The business takes and owns the risk associated with activities, and it manages the risks and the related control processes and procedures on an operational basis. The risk management and compliance functions are the second line of defence (2LOD) and own the enterprise-wide risk management framework and provide independent oversight of the 1LOD, ensuring that policies are adhered to and challenged. This also includes corporate security, business continuity, financial management and analysis within Finance. The third line of defence (3LOD) is Internal Audit, which independently provides the BNYM SA/NV Board and senior management with the assurance that the governance structures, risk management and internal controls in place are effective.

Figure 2: Managing Three Lines of Defence



4.4 Risk Register

The Risk Register is a risk management tool used for the assessment and documentation of risks associated with a legal entity. The risk register is created using risk data extrapolated from business risk and control self-assessments, audit reports, top risk reports, and consultation with business risk champions, business risk partners and executive management. It is owned by the Legal Entity Risk Officer and provides a high level view of the entity's risk exposure and assists in identifying the top risks for the entity. Detailed risk mitigation plans for top risks are owned and maintained by risk owners and these plans are also made available to the

RMC for oversight and challenge, which has delegated authority from the Risk Committee of the Board. The risk register is a living document and is updated regularly, and at least annually.

4.5 Risk Appetite

The Risk Appetite Statement is an integral part of the management of the business within BNYM SA/NV. The statement is owned and set by the BNYM SA/NV Board of Directors.

BNYM SA/NV is committed to ensuring that, in executing on its strategic and operational plans, it at all times operates within its own risk appetite. In order to achieve this, BNYM SA/NV is committed to having a robust statement of risk appetite that can be clearly communicated to all of its stakeholders and beyond which it will not operate. Furthermore, BNYM SA/NV is committed to ensuring that forward looking controls over the individual components of Risk Appetite are embedded into the terms of reference of the Governance committees that both directly and indirectly have the ability to influence the risk profile of BNYM SA/NV. BNYM SA/NV's Risk Appetite Framework defines the roles and responsibilities for ownership, approval and monitoring of risk appetite, and the incorporation of risk appetite into the governance, business management, decision making and strategy development processes of BNYM SA/NV. BNYM SA/NV Risk Appetite approach is aligned with the BNY Mellon Group's approach.

The Board of BNYM SA/NV adopts a prudent appetite to all elements of risk to which it is exposed. Business activities are managed and controlled in a manner consistent with the Board's stated tolerances using defined quantitative and qualitative measurements. The Board of Directors has sought to establish a clear set of tolerances for its business and has articulated its appetite through a series of statements and metrics.

BNYM SA/NV's risk profile is recorded through a number of risk assessment tools, further explained below.

4.6 Risk Assessment Methodology and Reporting Systems

Monitoring and controlling risks is primarily performed based on limits established by BNYM SA/NV. These limits reflect the business strategy and market environment of BNYM SA/NV as well as the level of risk that BNYM SA/NV is willing to accept. In addition, BNYM SA/NV's policy is to measure and monitor the overall risk bearing capacity in relation to the aggregate risk exposure across all risk types and activities.

Information compiled from all the businesses is examined and processed in order to analyze, control and identify risks on a timely basis. This information is presented and explained to the Risk Management Committee, the Executive Committee and the Board of Directors.

Internal Capital Adequacy Assessment Process (ICAAP)

BNYM SA/NV monitors its capital adequacy in accordance with Basel Framework on the basis of Pillar 1 requirements as well as Pillar 2 (Economic Capital).

The Internal Capital Adequacy Assessment Process and related Economic Capital (ECAP) under Pillar II relies on a series of internal models, calculating the capital requirement to be set aside for each risk deemed material of BNYM SA/NV and for which capital is considered an appropriate mitigant. The ICAAP also relies on stress testing performed on the capital planning. The ICAAP report is submitted on a yearly basis and follows the Belgian and European regulations in that respect.

Pillar 2 capital requirement is based on an internal risk assessment of the components of the balance sheet and of the business activities; it uses BNYM SA/NV methodologies which follow an approval process including independent validation by BNY Mellon's model validation team. These methodologies are presented to and approved by BNYM SA/NV Board of Directors. The Economic Capital framework is based on

appropriate, forward-looking and plausible estimates of capital needs over a one-year horizon, and at a high confidence level, 99.9%, that reflects the overall capital management objectives of BNYM SA/NV.

The purpose of the ICAAP is to:

Inform and seek approval from BNYM SA/NV's senior management and Board of the ongoing assessment of the firm's risks and the approaches used to mitigate those risks, such that they remain within the risk appetite established by the Board

Determine how much capital is likely to be necessary to support those risks at the point when the assessment is made and also over the firm's three-year planning horizon, both under baseline and stressed conditions

Document the capital adequacy assessment process both for internal stakeholders and for prudential supervisors

Provide the necessary information so that senior management and the Board can make decisions about the amount of capital that is required and the approach to risk management that should be adopted

Credit Risk, Credit Value Adjustment, Market risk, Operational risk, Interest rate risk, Credit spread risk, Business risk, Restitution risk, Pension risk and Model risk are all covered by Economic Capital. Different types of quantification procedures are used as part of the ECAP framework, including scenario analysis and Pillar 1-style models as well as statistical models that deliver a full probability distribution of economic losses. This is in particular the case for credit risk as well as operational risk, where BNYM SA/NV uses a hybrid model combining losses and forward looking scenarios information. BNYM SA/NV applies stress tests in order to assess capital adequacy in a forward looking manner.

BNYM SA/NV has adopted an Available Financial Resources (AFR) definition in order to satisfy the three following principles:

Permanence of the resources

Loss absorption capacity of resources

Availability of resources

New and modified businesses / products assessment process

New or modified products or business need to be reviewed and approved by the corresponding Business Acceptance Committee (Line of Business). In addition to the BAC acceptance and in order to ensure full compliance towards Legal Entity specific concerns, the Risk Management Committee of BNYM SA/NV must approve the business or product.

Significant new client process

Significant new clients are reviewed and approved by the corresponding Business Acceptance Committee (Line of Business).

The BAC uses a checklist in order to assess the potential impact the new client will have on the Pillar 2 capital requirement. If the impact is deemed potentially material, the BNYM SA/NV BAC delegate will be responsible to contact BNYM SA/NV Risk Management in order to obtain a Pillar 2 assessment.

Risk and Control Self-Assessment

Risk and Control Self-Assessment (RCSA) is used by business lines to identify risks associated with their key business processes and to complete a detailed assessment of the risk and associated controls. RCSA control gaps and action plans form part of the standard risk management report to the RMC which ensures that, although the RCSA process is owned by the line of business in conjunction with the business risk managers, the RMC has oversight of risk to the business and of the key exception items relating to BNYM SA/NV on an on-going basis.

Operational risk events

All operational losses and fortuitous gains exceeding US\$10k are recorded in the risk management platform, completeness being verified by reconciliation to the general ledger. Risk events are categorised and reported to the RMC monthly.

Credit risk monitoring process

All counterparties leading to credit risk exposures are assessed and allocated a borrower rating in accordance with the BNY Mellon's credit rating system. Monitoring & control is conducted via a number of real-time systems to ensure that approved exposure levels are not exceeded, or are pre-approved by a suitable credit officer in the light of individual circumstances. Post event monitoring is also conducted by client service areas, Credit function and the Large Exposure function. Issues arising from these are reported to the BNYM SA/NV Risk Management Committee and to the Credit Risk Oversight Committee.

Large exposure process

Compliance with the large exposure (including Shadow Banking) regulatory requirements is controlled daily by the Large Exposure function in BNYM SA/NV. Mitigants are applied as needed.

Market risk monitoring process

The interest rate sensitivities (DV01) are monitored against the risk appetite limit, as well as the compliance with the investment guidelines.

The FX and FX derivative positions are monitored against a limit discussed at the Belgium ALCO.

Liquidity risk management process

BNYM SA/NV's overall approach to liquidity management is to ensure that sources of liquidity are sufficient in amount and diversity, such that changes in funding requirements can be accommodated routinely without material adverse impact on earnings, daily operations, or on the financial condition of the firm. In this context BNYM SA/NV has set certain practices, metrics, and limits to measure and manage liquidity risk. Through these measures, it seeks to ensure that the overall liquidity risk undertaken stays within its risk tolerance.

Top risk process

Top risks are identified according to the assessment of the inherent risk, quality of controls in place to mitigate risk and ability to identify residual risk. Top risks are rated as 'High,' 'Moderate to High,' 'Moderate,' 'Moderate to Low' and 'Low' with direction anticipated. The top risks assessed form part of the Risk Management Committee and Board meetings reporting. Top risks are also consolidated into the EMEA Regional top risk reporting process for reporting to the EMEA level Risk Committees. BNYM SA/NV's risk profile is recorded through a number of risk assessment tools and the risk management team prepares and updates the top risk assessment which is reviewed and approved by BNYM SA/NV's RMC monthly and the Board quarterly.

Risk dashboard

The BNYM SA/NV Risk dashboard aims at providing a high-level view on the different Risk appetite metrics and their evolution over a given period and a high-level view over a given period of time on the evolution and status at consolidated level of the main Risk Categories. It is produced on a monthly basis.

Key Risk Indicators

Key Risk Indicators (KRIs) are used by business lines to evaluate control effectiveness and residual risk within a business process. Material risks are monitored by appropriate KRIs. The business lines utilise the corporate-wide KRI process to monitor the extent to which the probability of the high inherent risks materialising is changing and to ensure that appropriate actions are being taken. KRI reporting and monitoring is performed monthly at a minimum using a Red/Amber/Green rating.

Stress Testing

Stress testing is undertaken at BNYM SA/NV to monitor and quantify risk and capital and ascertain that sufficient capital resources are held against risks on a forward-looking basis. The process reflects stressed scenarios that identify an appropriate range of adverse circumstances of varying nature, severity and duration relevant to BNYM SA/NV's risk profile. BNYM SA/NV's stress testing process conclusion is a statement of the future risk(s) that the business faces, control improvements to mitigate the impact should the risk arise and where appropriate, a recommendation for capital to be held against each risk type.

Scenarios are derived from current, emerging and plausible future risks and strategy, and reviewed, discussed and agreed by BNYM SA/NV's CSTC, ExCo and Board.

4.7 Escalation of Risks and Issues

A robust framework exists for monitoring and escalation of issues and risks. If a material risk issue occurs, the EMEA Governance Guide for reporting and escalation of material issues and risks is followed. Business management is required to notify senior management, which includes BNYM SA/NV Board members, soon after determination. Risk management is responsible for supporting the business lines in achieving the following:

Identifying and documenting all material risks, assessing the effectiveness of control design, and ensuring that control gaps are closed

Developing and implementing standards and policies appropriate for the business that conform to the principles and guidelines established by Risk

Elevating, reporting and investigating operating errors, losses and near misses, identifying the root causes and implementing corrective actions

Reviewing key indicators for coverage and effectiveness, identifying root causes for red and amber conditions and ensuring implementation of corrective actions

Approving the process to accept new business, including 'Request for Proposal' preparation, contract acceptance and compliance, and challenging whether BNYH SA/NV is being compensated appropriately for the assumption of risk

Reviewing the impact of changes in business processes on inherent risks and controls such as reorganisations, new products or processes, system conversions and acquisitions, etc.

Ensuring that processes, risks and controls are continually reassessed for appropriateness and completeness

Management information is used to monitor the performance of the transaction processing and support services including specific risk exposures (e.g. cash and securities reconciliation breaks) and red/amber/green ratings in respect of the health of the operational functions.

4.8 Recovery & Resolution Planning (RRP)

In 2016, the recovery and resolution plans for BNYM SA/NV was prepared for submission to the Joint Supervisory Authority (European Central Bank and National Bank of Belgium) in accordance with the Bank Recovery and Resolution Directive 2014/59/EU. The recovery plan is designed to ensure that BNYM SA/NV has credible and executable options to meet the challenges that may arise from potential future financial crises.

5 Credit Risk

5.1 Definition and Identification

Credit Risk is the risk that an obligor is unable or unwilling to satisfy an obligation when it falls due. Credit Risk can originate from on-balance sheet obligations such as deposits, loans, commitments, securities and other assets by failing to make the required repayments. Credit Risk can also be created by off-balance sheet items including traded Counterparty Credit Risk and letters of credit.

BNYM SA/NV has a liability driven balance sheet. The credit exposures arise primarily through the placement of deposits as:

Investment in securities (Government bonds, Corporate bonds and Covered bonds): BNY Mellon SA/NV has a large securities portfolio. The portfolio increased during 2014 in the context of the negative interest rate environment, where BNY Mellon SA/NV took actions in order to reduce the cost of placements in Central Banks

Banks placement: BNY Mellon SA/NV utilises a number of banks around the world to maintain accounts to enable it to transfer monies cross-border. These accounts are maintained at the minimum possible level and within large exposures limits commensurate with smooth operation of client and own fund's needs. The banks used are all major well rated banks in the relevant country

Placement to Central Bank and in Money Market: The majority of credit risk assumed by BNY Mellon SA/NV is in placing funds with banks for fixed terms or overnight. This may be by way of cash placement or by purchase of certificates of deposits issued by these banks

Intercompany placement (although mitigated by a Master Netting Agreement)

Derivatives in the banking book: FX swaps used to manage liquidity and FX swaps coming from the FX client activity

BNYM SA/NV is also exposed to credit risk through the risk of payments against uncollected funds which may cause overdrafts.

5.2 Credit Risk Management Framework

The Credit Risk Management Framework (CRMF) defines roles and responsibilities using the three lines of defense. The CRMF within BNYM SA/NV relies on awareness, well defined policies, procedures and reporting, a clear governance structure and suitable tools for reporting and monitoring; these are used to effectively identify, manage, mitigate, monitor and report the risks in an organized way to the appropriate governance body.

Credit Risk is an outsourced service provided under service level documents (SLDs) to the various global BNYM legal entities. Each legal entity Board of Directors will approve both an appropriate Risk Appetite Statement and a legal entity specific Credit Risk Policy which details the roles and responsibilities and levels of delegated authority for each type of activity.

5.3 Management of Credit Risk

Credit risk is managed and monitored by several teams globally, including officers in Brussels and is reported to the Credit Risk Oversight Committee (CROC), a sub-committee of BNYM SA/NV Executive Committee.

Monitoring and control is conducted via a number of real-time systems to ensure that approved exposure levels are not exceeded, or are pre-approved by an appropriate Credit Officer in light of individual circumstances.

Post event monitoring is conducted by both client service areas and the Credit Risk function.

Specific guidelines to these processes are detailed in the Group Credit Risk Policy Manual database.

All counterparties are associated with an internal rating defining its credit quality. In that, Nostros accounts are maintained at the minimum possible level and within large exposures limits commensurate with smooth operation of client and own fund's needs. The banks used are all major well rated banks in the relevant country.

Regarding intraday overdrafts, limits are set for each client as a percentage of a client's assets under custody (subject to certain maximum levels); all cash payments are checked against this limit on a real-time basis. Any excesses are referred to a credit officer for approval. Occasionally business requirements are such that a manual fixed limit is required.

In these situations, specific credit approval is provided by the credit risk manager. Again all cash payments are checked against this limit, prior to payment. These arrangements allow clients to access proceeds of sales, or other expected funds, even though in many markets the proceeds are not formally received until late in the day.

Formal overdraft facilities have been agreed for selected clients where business and credit risk evaluations are satisfactory. Leverage is required to be moderate. The portfolio composition is required to be adequately diversified and of sufficient quality to mirror credit approval by a dedicated credit risk specialist.

5.4 Monitoring and Reporting

Credit Risk is monitored and controlled in real time through the Global Funds Control Platform and its interaction with both the Global Securities Processing (GSP) system for securities settlement activity and the International Money Management System (IMMS), which is the bank's proprietary Demand Deposit Account platform.

Post-event monitoring is conducted by both the client service areas and the Credit Risk function.

5.5 Analysis of Credit Risk

Credit exposure is computed under the Standardised approach for Pillar 1. This method for calculating credit risk capital requirement uses supervisory risk weights in accordance with credit quality assessments supplied by external credit assessment agencies.

The following credit risk exposure tables summarise the credit exposure for BNYM SA/NV in accordance with the CRD IV requirements.

The definitions below are used in the following tables:

Exposure at Default (EAD) is defined as the amount expected to be outstanding, after any Credit Risk Mitigation, if and when a counterparty defaults. Exposure reflects drawn balances as well as allowance for undrawn amounts of commitments and contingent exposures over a one-year time horizon. As such, exposure in this context may differ from statutory IFRS accounting balance sheet carrying values

Credit Risk Mitigation (CRM) is defined as a technique to reduce the credit risk associated with an exposure by application of credit risk mitigants such as collateral, guarantees and credit protection

Geographic area is based on the continental location for the counterparty

Residual maturity is defined as the period outstanding from the reporting date to the maturity or end date of an exposure

Table 7: Standardised credit exposure by exposure class

This table shows the credit risk exposures for BNYM SA/NV post CRM techniques - standardised approach by exposure class as at 31 December 2016.

At 31 December 2016 (€m)	Net value at the end of the period	Average net value over the period
Central governments or central banks	22,418	22,892
Corporates	217	1,504
Covered bonds	692	755
Institutions	5,504	4,205
Multilateral Development Banks	712	565
Other items	356	375
Public sector entities	14	13
International organisations	32	62
Total	29,945	29,371

Table 8: Standardised credit exposure by country

This table shows the BNYM SA/NV post CRM exposure by class and by geographic area of the counterparty.

At 31 December 2016 (€m)	Germany	UK	US	France	The Netherlands	Other	Total
Central governments or central banks	11,692	1,583	3,599	2,049	948	2,547	22,418
Corporates	16	55	0	0	39	107	217
Covered bonds	0	241	0	0	154	297	692
Institutions	84	404	1	744	319	3,952	5,504
Multilateral Development Banks	0	0	250	0	0	462	712
Other items	84	27	29	1	14	201	356

At 31 December 2016 (€m) (continued)	Germany	UK	US	France	The Netherlands	Other	Total
Public sector entities	0	0	0	0	0	14	14
International organisations	0	0	0	0	0	32	32
Total	11,876	2,310	3,879	2,794	1,474	7,612	29,945

At 31 December 2015 (€m)	Germany	UK	US	France	The Netherlands	Other	Total
Central governments or central banks	12,774	1,483	4,147	2,002	931	2,993	24,330
Corporates	97	101	0	0	24	285	507
Covered bonds	0	309	0	0	200	473	982
Institutions	74	247	19	35	37	3,713	4,125
Multilateral Development Banks	0	0	189	0	0	262	451
Other items	39	30	24	1	15	167	276
Public sector entities	0	0	0	0	0	0	0
International organisations	0	0	0	0	0	72	72
Total	12,984	2,170	4,379	2,038	1,207	7,965	30,743

Table 9: Standardised post mitigated credit exposures by counterparty type

This table shows the exposure post CRM classified by class and by counterparty type.

At 31 December 2016 (€m)	General governments	Credit institutions	Other financial corporations	Various Balance Sheet Items	Total
Central governments or central banks	22,418	0	0	0	22,418
Corporates	0	0	217	0	217
Covered bonds	0	692	0	0	692
Institutions	0	5,504	0	0	5,504
Multilateral Development Banks	0	712	0	0	712
Other items	0	0	0	356	356
Public sector entities	0	14	0	0	14
International organisations	32	0	0	0	32
Total	22,450	6,922	217	356	29,945

5.6 Analysis of Past Due and Impaired Exposures

An aspect of credit risk management relates to problem debt management, which entails early problem identification through to litigation and recovery of cash where there is no realistic potential for rehabilitation.

The following tables provide an analysis of past due and impaired exposures using the following definitions:

Past due exposure is when a counterparty has failed to make a payment when contractually due

Impaired exposure is when the entity does not expect to collect all the contractual cash flows when they are due

Impairment provision is where there is objective evidence that events have detrimentally affected the expected cash flows of an asset or a portfolio of assets. The impairment loss is the difference between the carrying value of the asset and the present value of its estimated future cash flows and recorded as a charge to the profit and loss account and against the carrying amount of the impaired asset. An impairment provision may be either specific or generally assessed

As at 31 December 2016, BNYM SA/NV had no material financial assets that could have been subject to a specific or general provision. There were no material assets past due greater than 90 days. Please see the table 14 below for the details of past due exposures. BNYM SA/NV did not incur any material write-offs of bad debts or make any recovery of amounts previously written off during the year to 31 December 2016.

Table 10: Standardised credit exposure by residual maturity

This table shows the exposure post credit risk mitigation, classified by credit exposure class and residual maturity.

At 31 December 2016 (€m)	On demand	<= 1 year	>1 year <=5	> 5 years	No stated maturity	Total
Central governments or central banks	10,902	2,924	7,174	1,418	0	22,418
Corporates	204	13	0	0	0	217
Covered bonds	0	375	317	0	0	692
Institutions	2,272	2,334	814	84	0	5,504
Multilateral Development Banks	0	10	687	15	0	712
Other items	356	0	0	0	0	356
Public sector entities	0	0	14	0	0	14
International organisations	0	3	29	0	0	32
Total	13,734	5,659	9,035	1,517	0	29,945

Table 11: Credit quality of exposures by counterparty type

This table provides a comprehensive picture of the credit quality of on- and off-balance sheet exposures.

Counterparty type at 31 December 2016 (€m)	Gross Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net values
	Defaulted	Non-defaulted	Specific	General			
General governments	0	22,113	0	0	0	0	22,113
Credit institutions	0	13,009	0	0	0	0	13,009
Other financial corporations	0	1,953	0	0	0	0	1,953
Various Balance Sheet Items	0	356	0	0	0	0	356
Total	0	37,431	0	0	0	0	37,431

Counterparty type at 31 December 2015 (€m)	Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net values
	Defaulted	Non- defaulted	Specific	General			
General governments	0	24,218	0	0	0	0	24,218
Credit institutions	0	9,905	0	0	0	0	9,905
Other financial corporations	0	1,466	0	0	0	0	1,466
Various Balance Sheet Items	0	277	0	0	0	0	277
Total	0	35,866	0	0	0	0	35,866

As at 31 December 2016 there are no past due exposures on investment securities, cash or cash Balances with Central Banks. BNYM SA/NV has not recorded any impairment provision for financial assets in 2016 (2015: € nil).

Table 12: Credit quality of exposures by industry

This table shows the credit quality of BNYM SA/NV's on-balance-sheet and off-balance sheet exposures by industry type.

Industry type at 31 December 2016 (€m)	Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net Values
	Defaulted	Non- defaulted	Specific	General			
Manufacturing	0	1	0	0	0	0	1
Public administration and defence, compulsory social security	0	11,238	0	0	0	0	11,238
Financial and insurance activities	0	26,172	0	0	0	0	26,172
Other services	0	20	0	0	0	0	20
Total	0	37,431	0	0	0	0	37,431
Of which: Total Assets	0	37,410	0	0	0	0	37,410
Of which: Off-balance sheet exposures	0	21	0	0	0	0	21

Industry type at 31 December 2015 (€m)	Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net Values
	Defaulted	Non- defaulted	Specific	General			
Manufacturing	0	21	0	0	0	0	21
Public administration and defence, compulsory social security	0	7,263	0	0	0	0	7,263
Financial and insurance activities	0	27,538	0	0	0	0	27,538
Other services	0	1,045	0	0	0	0	1,045
Total	0	35,867	0	0	0	0	35,867
Of which: Total Assets	0	35,802	0	0	0	0	35,802
Of which: Off-balance sheet exposures	0	65	0	0	0	0	65

Table 13: Credit quality of exposures by country

This table shows an analysis of past due, impaired exposures and allowances by geographic area using the IFRS methodology.

Counterparty type at 31 December 2016 (€m)	Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net Values
	Defaulted	Non- defaulted	Specific	General			
Germany	0	11,890	0	0	0	0	11,890
UK	0	6,412	0	0	0	0	6,412
US	0	5,004	0	0	0	0	5,004
France	0	2,793	0	0	0	0	2,793
The Netherlands	0	2,383	0	0	0	0	2,383
Other	0	8,949	0	0	0	0	8,949
Total	0	37,431	0	0	0	0	37,431

Counterparty type at 31 December 2015 (€m)	Exposures		Credit Risk Adjustments		Accumulated write-offs	Credit risk adjustment charges of the period	Net Values
	Defaulted	Non- defaulted	Specific	General			
Germany	0	12,930	0	0	0	0	12,930
UK	0	5,379	0	0	0	0	5,379
US	0	4,442	0	0	0	0	4,442
France	0	2,011	0	0	0	0	2,011
The Netherlands	0	1,581	0	0	0	0	1,581
Other	0	9,524	0	0	0	0	9,524
Total	0	35,867	0	0	0	0	35,867

Table 14: Aging of past-due exposures

This table shows the aging analysis of accounting on-balance sheet past-due exposures regardless of their impairment status using the IFRS methodology.

Gross carrying values (€000s)	≤ 30 days	> 30 days ≤ 60 days	> 60 days ≤ 90 days	> 90 days ≤ 180 days	> 180 days ≤ 1year	> 1year
Loans	4,167	165	49	1,190	276	494
Total Standardised Approach	4,167	165	49	1,190	276	494

6 Credit Risk Mitigation

BNYM SA/NV manages credit risk through a variety of credit risk mitigation strategies including collateral and master agreements and netting arrangements.

6.1 Netting

BNYM SA/NV does not offset any financial assets and financial liabilities except for intragroup exposures where an MNA exists. In addition, netting is applied on financial assets and financial liabilities that are subject to legal agreements similar to enforceable master netting arrangements, which cover similar financial instruments.

The similar agreements include global master repurchase agreements and global master securities lending agreements. Similar financial instruments include derivatives, sales and repurchase agreements, reverse sale and repurchase agreements, and securities borrowing and lending agreements. Financial instruments such as loans and deposits are not disclosed in the tables below unless they are offset in the statement of financial position.

During 2016 BNYM SA/NV's sale and repurchase, and reverse sale and repurchase transactions, and securities borrowing and lending were covered by master agreements with netting terms similar to those of ISDA Master Netting Agreements. As of 31 December 2016, no such transactions existed within BNYM SA/NV.

6.2 Collateral Valuation and Management

BNYM SA/NV can receive collateral from a counterparty which can include guarantees, cash and both equity and debt securities. When a right of pledge exists BNYM SA/NV has the ability to call on this collateral in the event of a default by the counterparty.

Collateral amounts are adjusted on a daily basis to reflect market activity to ensure they continue to achieve an appropriate mitigation of risk value. Securities are marked-to-market daily and haircuts are applied to protect BNYM SA/NV in the event of the value of the collateral suddenly reducing in value due to adverse market conditions. Customer agreements can include requirements for the provision of additional collateral should valuations decline.

6.3 Collateral Types

The most important type of collateral is the coverage of nostro balances with one group of connected counterparties by a pool of collateral consisting of EU sovereign debt of AA- credit quality or better.

6.4 Guarantors and Credit Derivative Counterparty

See section 6.6 on credit concentration risk.

6.5 Wrong-way Risk

BNYM SA/NV takes particular care to ensure that wrong-way risk between collateral and exposures does not exist. Wrong-way risk results when the exposure to the counterparty increases when the counterparty's credit quality deteriorates.

6.6 Credit Risk Concentration

Credit risk concentration results from concentration of exposures to a single counterparty, borrower or group of connected counterparties or borrowers. This includes on- and off-balance sheet exposures. In addition industry, country and collateral concentration bear additional credit risk as a systemic credit issue in a sector could create losses for the whole sector.

The risk of credit concentrations is controlled and managed according to client/counterparty as opposed to industry or geography. During the course of year 2015 sovereign limits (in particular for the securities portfolio) were set in place and approved by the CROC.

Under European and Belgian bank regulations, all large external exposures at connected group of counterparties level have to stay below a 25% threshold of the Bank's own funds.

The largest exposure is to The Bank of New York Mellon and is spread across multiple branches, subsidiaries and locations which also provide some mitigation in case of default or rating downgrade of a related party. The remaining placements (including central bank placements) are diversified across a number of banks and geographic locations. In March 2014 a Master Netting Agreement (MNA) was signed between BNYM SA/NV and BNY Mellon. This agreement has a significant positive impact on the credit risk capital requirement and thereby on BNYM SA/NV solvency ratios. The impact was included in Pillar 1 calculations since June 2015. Two additional MNA were signed with BNYM Luxembourg S.A. and with BNYM (International) Limited in July 2015.

In February 2016, BNYM SA/NV formalized three agreements mitigating its counterparty concentration risk:

- BNYM SA/NV was granted a third party guarantee covering all custody cash placements with a sub-custodian in Taiwan, mitigating BNYM SA/NV's exposure concentration on its sub-custodian;
- BNYM SA/NV signed a collateral agreement with one of its major sub-custodians, covering BNYM SA/NV's exposures incurred in its capacity of custodian;
- BNYM SA/NV signed an Unfunded Credit Risk Mitigation Agreement with the London branch of BNY Mellon Institutional Bank to cover exposures in excess of the prudential large exposure limits.

There was no regulatory breach in 2016, neither towards external counterparties nor towards intergroup exposures.

Table 15: Credit risk mitigation techniques – overview

This table shows the total exposure that is covered by financial and other eligible collateral by each exposure class.

At 31 December 2016 (€m)	Exposures		Exposures secured by		
	unsecured carrying amount	total secured	collateral	financial guarantees	credit derivatives
Total cash and cash balances with central banks	10,896	0	0	0	0
Total loans and advances to customers	12,133	7,619	7,469	150	0
Total investment securities	14,023	336	0	336	0
Total Off-balance sheet exposures	21	0	0	0	0

At 31 December 2016 (€m) (continued)	Exposures		Exposures secured by		
	unsecured carrying amount	total secured	collateral	financial guarantees	credit derivatives
Total other assets	358	0	0	0	0
Total exposures	37,431	7,955	7,469	486	0
Of which defaulted	0	0	0	0	0

Financial and other eligible collateral can include cash, debt securities, equities or gold, and their values are taken into account for the purposes of calculating the risk weighted exposure amount of the underlying exposure.

Using guarantees has the effect of replacing the risk weight of the underlying exposure with that of the institution providing the credit protection. Guarantors are primarily rated as investment grade (sovereign).

7 External Credit Assessment Institutions (ECAIs)

The standardised approach uses credit ratings supplied by External Credit Assessment Institutions (ECAIs) to determine the risk weightings to apply on exposures. BNYM SA/NV uses S&P Global Rating, Moody's and Fitch Ratings as its chosen ECAIs. There has been no change to these ECAIs during the year.

Table 16: Mapping of ECAIs credit assessments to credit quality steps

BNYM SA/NV uses Credit Quality Steps (CQS) to calculate the RWAs associated with credit risk exposures. Each CQS maps to the ECAIs' credit assessments.

This table shows the mapping of BNYM SA/NV's nominated ECAIs' credit assessments to the credit quality steps.

Credit quality steps	S&P Global Ratings	Moody's	Fitch Ratings
1	AAA to AA-	Aaa to Aa3	AAA to AA-
2	A+ to A-	A1 to A3	A+ to A-
3	BBB+ to BBB-	Baa1 to Baa3	BBB+ to BBB-
4	BB+ to BB-	Ba1 to Ba3	BB+ to BB-
5	B+ to B-	B1 to B3	B+ to B-
6	CCC+ and below	Caa1 and below	CCC+ and below

In accordance with the regulations the risk systems maintain the credit quality step mappings to customers in their database. When calculating the risk weighted value of an exposure using the ECAI risk assessments, the system will identify the customer, the maturity of the transaction and the relevant credit quality step to determine the risk weight percentage.

Table 17: Credit quality steps and risk weights

Credit quality steps and risk weights	CQS	CQS	CQS	CQS	CQS	CQS
Exposure class	1	2	3	4	5	6
Central governments and central banks	0%	20%	50%	100%	100%	150%
Institutions maturity <= 3 months	20%	20%	20%	50%	50%	150%
Institutions maturity > 3 months	20%	50%	50%	100%	100%	150%
Corporates	20%	50%	100%	100%	150%	150%
Collective investment undertakings	20%	50%	100%	100%	150%	150%
Unrated institutions	20%	50%	100%	100%	100%	150%

The risk systems maintain the credit quality step mappings to customers in their database. When calculating the risk weighted value of an exposure using the ECAI risk assessments, the system will identify the customer, the maturity of the transaction and the relevant credit quality step to determine the risk weight percentage.

Table 18: Credit risk exposure and Credit Risk Mitigation (CRM) effects

This table shows the effect of the standardised approach on the calculation of capital requirements. Risk weighted exposure amount (RWA) density provides a synthetic metric on the riskiness of each portfolio.

Exposure classes (€m)	Exposures before CCF and CRM		Exposures post CCF and CRM		RWA	RWA density
	balance sheet amount		balance sheet amount			
	On-	Off-	On-	Off-		
Central governments and central banks	22,081	0	22,418	0	0	0%
Corporates	1,953	0	217	0	208	96%
Covered bonds	692	0	692	0	69	10%
Institutions	11,546	21	5,500	4	1,376	25%
Multilateral Development Banks	712	0	712	0	0	0%
Other items	356	0	356	0	357	100%
Public sector entities	38	0	14	0	3	21%
International organisations	32	0	32	0	0	0%
Total	37,410	21	29,941	4	2,014	7%

Table 19: Credit risk exposure by asset class and risk weight post CCF and CRM

This table shows the breakdown of on- and off-balance sheet exposures for BNYM SA/NV after the application of both conversion factors and risk mitigation techniques.

Exposure class at 31 December 2016 (€m)	Risk Weight post CCF and CRM							
	0%	10%	20%	50%	100%	250%	Others	Total
Central governments or central banks	22,418	0	0	0	0	0	0	22,418
Corporates	0	0	9	2	206	0	0	217
Covered bonds	0	692	0	0	0	0	0	692
Institutions	0	0	4,586	918	0	0	0	5,504
Multilateral Development Banks	712	0	0	0	0	0	0	712
Other items	0	0	0	0	355	1	0	356
Public sector entities	0	0	14	0	0	0	0	14
International organisations	32	0	0	0	0	0	0	32
Total	23,162	692	4,609	920	561	1	0	29,945

Exposure class at 31 December 2015 (€m)	Risk Weight post CCF and CRM							
	0%	10%	20%	50%	100%	250%	Others	Total
Central governments or central banks	24,330	0	0	0	0	0	0	24,330

Exposure class at 31 December 2015 (€m) (continued)	Risk Weight post CCF and CRM							
	0%	10%	20%	50%	100%	250%	Others	Total
Corporates	0	0	30	102	170	0	0	302
Covered bonds	0	982	0	0	0	0	0	982
Institutions	0	0	3,818	2	0	0	0	3,820
Multilateral Development Banks	451	0	0	0	0	0	0	451
Other items	0	0	0	0	275	0	1	276
Public sector entities	0	0	0	0	0	0	0	0
International organisations	72	0	0	0	0	0	0	72
Total	24,853	982	3,848	104	445	0	1	30,233

8 Counterparty Credit Risk

Counterparty credit risk is the risk of loss arising from a counterparty to a contract recorded in either the trading book or non-trading book where the client defaults before fulfilment of cash-flow obligations. The size of the potential loss could be reduced by the application of netting or collateral agreements with the counterparty.

As at 31 December 2016, BNYM SA/NV has derivative positions in the form of FX swaps used to manage liquidity and FX swaps coming from the FX client activity

Table 20: Analysis of the counterparty credit risk (CCR) exposure by approach

This table shows the risk mitigating impact of netting and collateralisation on counterparty credit risk relating solely to foreign currency derivative contracts under the mark-to-market method.

Counterparty Credit Risk (€m)		
	31 December 2016	31 December 2015
Derivatives - Mark to Market Method		
Gross Positive Fair Value of Contracts	219	225
Potential Future Credit Exposure	261	307
Netting Benefits	(7)	(18)
Net Current Credit Exposure	473	514
Net Derivatives Credit Exposure	473	514
Risk Weighted Assets	255	258
SFT - under financial collateral comprehensive method		
Net Current Credit Exposure	0	0
Net SFT Credit Exposure	0	0
Risk Weighted Assets	0	0
Total counterparty credit risk exposure	473	514

Note: SFT (Securities Financing Transactions)

8.1 Credit Valuation Adjustment

The credit valuation adjustment is the capital charge for potential mark-to-market losses due to the credit quality deterioration of a counterparty. The standardised approach uses the external credit rating of each counterparty and includes the effective maturity and exposure at default.

Table 21: Credit valuation adjustment capital charge

This table shows the credit valuation adjustment using the standardised approach.

At 31 December 2016 (€m)	Exposure value	RWA
All portfolios subject to the Standardised Method	473	70
Total subject to the CVA capital charge	473	70

Table 22: CCR exposures by exposure class and risk weight

This table shows the breakdown of counterparty credit risk exposures by exposure class and risk weight attributed according to standardised approach.

Exposure classes at 31 December 2016 (€m)	0%	20%	50%	100%	Others	Total	Unrated
Central governments and central banks	4	0	0	0	0	4	0
Corporates	0	19	0	200	0	219	0
Covered bonds	0	0	0	0	0	0	0
Institutions	0	249	0	1	0	250	0
Multilateral Development Banks	0	0	0	0	0	0	0
Other items	0	0	0	0	0	0	0
Public sector entities	0	0	0	0	0	0	0
Total	4	268	0	201	0	473	0
Exposure classes at 31 December 2015 (€m)	0%	20%	50%	100%	Others	Total	Unrated
Central governments and central banks	3	0	0	0	0	3	0
Corporates	0	7	10	190	0	207	0
Covered bonds	0	0	0	0	0	0	0
Institutions	0	304	0	0	0	304	0
Multilateral Development Banks	0	0	0	0	0	0	0
Other items	0	0	0	0	0	0	0
Public sector entities	0	1	0	0	0	1	0
Total	3	312	10	190	0	515	0

Table 23: Impact of netting and collateral held on exposure values

This table provides an overview of the collateral held on exposures.

At 31 December 2016 (€m)	Gross positive fair value or net carrying amount	Netting Benefits	Netted current credit exposure	Collateral held	Net credit exposure
Derivatives by underlying	480	(7)	473	0	473
Securities Financing Transactions	0	0	0	0	0
Cross-product netting	0	0	0	0	0
Total	480	(7)	473	0	473

9 Asset Encumbrance

As from 2016, BNY Mellon SA/NV invests in certificates of deposits that are further on pledged as collateral to Euroclear. BNY Mellon SA/NV has signed a collateral agreement with Euroclear to cover an intraday credit line for \$2.1bn.

On the 6th of September 2016, BNY Mellon SA/NV signed a pledge agreement with Monte Titoli SpA to reward for tax representative services related to Italian securities. The pledge is used as a security for the discharge in full and payment of the Secured Obligations (in accordance with the Financial Collateral Law and the Royal Decree N°62 as defined in the contract). The pledge has been set to € 1 Mio and it could be both cash or eligible securities.

As of 31 December 2016 the carrying and fair value of encumbered assets by type of assets were as follows:

Table 24: Encumbered assets

At 31 December 2016 (€m)	Encumbered assets				Unencumbered assets			
	Carrying amount	of which notionally eligible EHQLA and HQLA	Fair value	of which notionally eligible EHQLA and HQLA	Carrying amount	of which EHQLA and HQLA	Fair value	of which EHQLA and HQLA
Assets of the reporting institution	2,147	2,147			34,283	24,671		
Loans on demand	247	247			16,946	10,649		
Debt securities	1,900	1,900	1,902	1,902	14,022	14,022	14,027	14,027
of which:								
covered bonds	0	0	0	0	1,600	1,600	1,601	1,601
issued by general governments	1	1	1	1	11,233	11,233	11,238	11,238
issued by financial corporations	1,899	1,899	1,901	1,901	2,788	2,788	2,790	2,790
Loans and advances other than loans on demand	0	0			2,172	0		
Other assets	0	0			1,143	0		

Note: HQLA (High Quality Liquid Assets) / EHQLA (Extremely High Quality Liquid Assets)

The carrying amount of the debt securities refer to Monte Titoli pledged security and the certificates of deposits pledged to Euroclear. Other assets encumbered refer to monetary reserves, mainly placed with National Bank of Belgium, treated as encumbered assets as these cannot be not freely withdraw to the bank.

The reportable encumbered collateral received, or available for encumbrance are presented below.

Table 25: Collateral encumbrance

	Unencumbered
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At 31 December 2016 (€m)	Fair value of encumbered collateral received or own debt securities issued	Fair value of collateral received or own debt securities issued available for encumbrance	
		of which notionally eligible EHQLA and HQLA	of which EHQLA and HQLA
Total assets, collateral received and own debt securities issued	2,147	2,147	

Table 26: Sources of encumbrance

At 31 December 2016 (€m)	Matching liabilities, contingent liabilities or securities lent	Assets, collateral received and own debt securities issued other than covered bonds and ABSs encumbered
Other sources of encumbrance	0	2,147
Other	0	2,147
Total sources of encumbrance	0	2,147

Note: ABS (Asset-Backed Securities)

BNY Mellon SA/NV has no own debt securities issued. Other sources of encumbrance refer to the monetary reserves at central banks, Monte Titoli pledged security and the certificates of deposits pledged to Euroclear referred above.

10 Market Risk

Market risk is defined as the risk of adverse change to the economic condition of BNYM SA/NV due to variations in prices, rates, implied volatilities, or correlations of market risk factors. Market risk factors include but are not limited to interest rates, foreign exchange rates, market liquidity, equity prices, credit spreads, prepayment rates, commodity prices and issuer risk associated with the Bank's trading and investment portfolios.

Market risk is a systemic risk. Movements in markets are beyond the control of BNYM SA/NV. Market risk to BNYM SA/NV is reviewed below in two contexts: impact on balance sheet and impact on revenues and consequently its profitability.

BNYM SA/NV does not run a trading book. The Corporate Treasury FX swap activity is classified as held for trading from an accounting perspective. The Markets FX trading and sales activity is fully back-to-back (on a trade by trade basis) with BNY Mellon London Branch, hence no market risk resides in the trading book of BNYM SA/NV.

BNYM SA/NV is currently exposed to four types of market risk: (a) currency risk, (b) Credit Valuation Adjustment (CVA), (c) interest rate risk and (d) credit spread risk.

- a) BNYM SA/NV revenues are denominated in a mix of currencies whereas a high proportion of the bank's costs are denominated in Euro. Apart from the risk of currency mismatch between revenues and cost, the bank is not significantly exposed to this risk.
- b) CVA risk relates to the FX swaps used in the context of Treasury management and FX swaps client activity.
- c) BNYM SA/NV interest rate income is subject to the risk that as market interest rates tend toward zero or below, BNYM SA/NV cannot pass all of the interest rates reduction to its client. Interest rate risk in the banking book will also arise from maturity or re-pricing mismatches and from products that include embedded optionality; the risk could crystallize with changes in interest rate risk/the shape of the yield curve.
- d) The securities portfolio bears additional credit spread risk.

Daily limits are monitored by a dedicated market risk officer who ensures that BNYM SA/NV operates in accordance with the limits set down in the BNYM SA/NV risk appetite and reported on a regular basis to senior management.

Table 27: Market risk – risk weighted assets and capital required

This table shows the components of the capital requirements and risk weighted assets for market risk using the standardised approach at 31 December 2016.

Position risk components at 31 December 2016 (€m)	Risk Weighted Assets	Capital requirements
Foreign exchange risk	60	5
Total	60	5

11 Interest Rate Risk – Non-Trading Book

For BNY Mellon SA/NV, the liabilities are predominantly without maturity.

Interest rate risk in the banking book will arise from maturity or re-pricing mismatches and from products that include embedded optionality; the risk could crystallize with changes in interest rate risk/the shape of the yield curve. Currently, on the asset side, placements are mostly at a week horizon and the securities portfolio, as part of the liquidity asset buffer, has duration of two years. Taking into account the behavioural duration of the deposits, it limits the exposure to interest rate risk.

Interest rate risk (IRR) is the risk associated with changes in interest rates that affect net interest income (NII) and economic value (EV) on interest-earning assets and interest-paying liabilities. IRR exposure in the banking book arises from on and off-balance sheet assets and liabilities, and changes with movements in domestic and foreign interest rates.

Interest rate risk in the banking book (IRRBB) is composed of:

- Bank placements of a short-term nature. The maturity of cash placements (EUR, GBP and USD) with affiliated entities (BNY Mellon Group) range from overnight up to one month, while placements with external banks are typically overnight deposits or cash held on demand nostro balances.
- The bond portfolio (securities portfolio): the size and the risk profile are governed by BNYM SA/NV Belgium ALCO. The portfolio is operationally managed by Corporate Treasury and is used as liquidity buffer. The bond portfolio is not hedged for interest rate risk purposes.
- Client deposits (Vostro balances): third party and affiliated deposits are mostly demand deposit accounts. Depending on the contract the rate paid on the deposits can either track an index, a market rate or a central bank rate, or the rate can be fixed by BNYM SA/NV performs an interest rate sensitivity analysis which is reported to the Belgium ALCO on a monthly basis. It reflects the sensitivity of the money market placement book and the securities portfolio only. It does not include any behavioural sensitivity on the liability side of the balance sheet or interest sensitivity of the trading books e.g. FX swaps etc. IRR exposure has a daily value-at-risk (VaR) calculation against a stop loss limit and is monitored daily by the Market Risk Management team to ensure that BNYM SA/NV operates within its risk appetite. Any breaches are reported to the RMC and the Board.

For regulatory purposes (COREP), an interest rate sensitivity analysis is prepared on a quarterly basis as shown below this paragraph. The economic value of the banking book is determined by discounting the future cash flows for assets and liabilities present in this book, in accordance with the provisions of NBB Circular 2015_24. The sensitivity of the economic value to interest rate shocks is presented in the first column, whereas the extent the net interest income is sensitive to interest rate movements compared to the amount in 2016 is presented in the columns to follow.

Table 28: Net interest income sensitivity by currency

This table shows the net interest income sensitivity by BNYM SA/NV's major transactional currencies.

Interest scenarios (€m)	Equity sensitivity		Income sensitivity		
	Economic value of banking book	Effective	Coming 12 months	Coming months 13 to 24	Coming months 25 to 36
Parallel increase/(decrease) of interest rate, in bps:					
300	1,418	0	(70)	(86)	(2)
200	1,685	0	(20)	(36)	16
100	1,960	0	31	14	34
No movement	2,242	87	76	58	45
(100)	2,348	0	117	83	51
(200)	2,407	0	117	73	33
(300)	2,408	0	117	73	33

12 Operational Risk

Operational Risk arises from inadequate or failed internal processes, people and systems, or from external events (including legal risk but excluding strategic and reputation risk). Operational risk may arise from errors in transaction processing, breaches of internal control systems and compliance requirements, internal or external fraud, damage to physical assets, and/or business disruption due to systems failures or other events. Operational risk can also arise from potential legal or regulatory actions as a consequence of non-compliance with regulatory requirements, prudent ethical standards or contractual obligations.

Key operational risks for BNYM SA/NV include:

- Internal and external fraud
- Business Disruption & System Failures
- Damage to Physical Assets
- Employment Practices & Workplace Safety
- Clients, Products & Business Practices

Given BNYM SA/NV's role as a major custodian, processing and fiduciary service provider, BNYM SA/NV considers that operational risk is an important risk. Indeed, it is this risk that materializes the biggest loss events.

Operational Risk officers collect and assess Operational Risk events, and define, with the business, operational risk scenarios.

12.1 Operational Risk Management Framework

BNYM SA/NV has an embedded operational risk assessment and control framework, consistent with the BNY Mellon Group framework. The Operational Risk Management Framework (ORMF) defines roles and responsibilities, using the three lines of defence model as a foundation. The ORMF within BNYM SA/NV relies on a culture of risk awareness, a clear governance structure, well defined policies, procedures and reporting and suitable tools for reporting and monitoring to effectively identify, manage, mitigate, monitor and report the risks in an organised way to the appropriate governance body.

BNYM SA/NV's risk appetite statement recognizes the inherent nature of operational risk and the reliance on its ORMF to mitigate it.

BNYM SA/NV has several tools to aid in understanding and monitoring its operational risk including Operational Risk Events (ORE), Risk Control Self Assessments, Key Risk Indicators (KRI) and Operational Risk Scenario Analysis.

BNYM SA/NV utilizes a global platform for monitoring and reporting operational risk, the Risk Management Platform (RMP). Monitoring and reporting of operational risks occur within the business, entity and EMEA-region risk oversight functions as well as decision-making forums such

as Business Risk Committees and BNYM SA/NV Risk Management Committee. Current issues, emerging and top risks, adverse KRIs and OREs (>\$10k) are reported to the BNYM SA/NV Risk Management Committee (RMC) in Branch, Subsidiary and Head Office Risk Reports.

BNYM SA/NV utilizes comprehensive policies and procedures designed to provide a sound operational environment. The Corporate operational risk policies are periodically reviewed and changes are applied across the organization and adopted by all businesses including BNYM SA/NV. The main emphasis of the updates was to define and specify the Legal Entity Risk Officer's role and responsibilities.

BNYM SA/NV has dedicated operational risk managers in Brussels and each of the branches and subsidiaries where there are operational activities. Besides the operational risk function, among others Technology Support Group (TSG), Information Risk Management (IRM) and Business Continuity Planning in BNYM SA/NV, EMEA and within BNY Mellon globally also ensure that systems, third party vendors managing offices, where staff can continue to operate, if main premises are affected, and procedures are in place to enable processes to function smoothly, or with the least amount of disruption in case of unforeseen events.

The IRM team is responsible for the identification and management of risks associated with technology, including identify and access management, the review of major applications and IT security. IRM has recruited a dedicated resource based in Brussels and is supported by staff in London and BNY Mellon in general.

The Business Continuity Planning (BCP) function of BNYM SA/NV is managed from BNY Mellon London. This function is responsible for the identification and management of risks and is responsible for planning for the continued service in the face of events or disruptions. The BCP function has clear escalation processes and plans available, for instance a Crisis Management Team (CMT) may be set up to oversee the issue, while the Communication Task Force (CTF) is responsible for communicating with employees, clients and other stakeholders. Operational staff (business plan owners) is responsible for identifying the need, and maintaining a business continuity plan for their specialist area. These plans set out information such as recovery requirements, alternative sites and training and evacuation procedures. Besides the BCP function of BNY Mellon, Crisis Management teams are organized for each location.

Decisions to control, transfer, accept or avoid risks are conducted through a combination of business and legal entity governance bodies in line with the hybrid organization structure of BNY Mellon. For the operational risks of BNYM SA/NV, the key governing bodies include the Business Acceptance Committees of Asset Servicing, Corporate Trust, Global Markets and Global Collateral Services, and locally, BNYM SA/NV Risk Management Committee, BNYM SA/NV Executive Committee and BNYM SA/NV Risk Committee.

12.2 Capital Resource Requirement

Capital requirement for operational risk Pillar 2 (using an internal hybrid model) resulted in an amount of €160m (2015: €158m), versus the Pillar 1 calculation of €82 (2015: €77m) in 2016.

13 Leverage

The leverage ratio by is defined as the capital measure (the numerator) divided by the total exposure measure (the denominator), with this ratio expressed as a percentage:

$$\text{Leverage ratio} = \frac{\text{Capital measure}}{\text{Exposure measure}}$$

The capital measure for the leverage ratio is the Tier 1 capital of the risk-based capital framework, taking into account transitional arrangements. Total exposure measure is the sum of the following exposures:

- On-balance sheet exposures
- Derivate exposures
- Security financing transaction (SFT) exposures
- Off-balance sheet items

Leverage ratio calculation for BNYM SA/NV as of 31 December, 2016 is presented below:

Table 29: Leverage ratio summary

This table shows BNYM SA/NV summary reconciliation of accounting assets and leverage ratio exposures.

Leverage ratio summary at 31 December 16 (€m)	
Total assets as per published financial statements	36,427
Off-balance sheet items	21
Adjustment for entities which are consolidated for accounting purposes but are outside the scope of regulatory consolidation	0
(Adjustment for fiduciary assets recognised on the balance sheet pursuant to the applicable accounting framework but excluded from the leverage ratio exposure measure in accordance with Article 429(13) of Regulation (EU) No 575/2013 "CRR")	0
Adjustments for derivative financial instruments	254
Adjustments for securities financing transactions (SFTs)	0
Adjustment for off-balance sheet items (i.e. conversion to credit equivalent amounts of off-balance sheet exposures)	(17)
(Adjustment for intragroup exposures excluded from the leverage ratio exposure measure in accordance with Article 429 (7) of Regulation (EU) No 575/2013)	0
(Adjustment for exposures excluded from the leverage ratio exposure measure in accordance with Article 429 (14) of Regulation (EU) No 575/2013)	0
Other adjustments	1,156
Total leverage ratio exposure	37,841

Table 30: Leverage ratio common disclosure

Regulatory leverage ratio exposures at 31 December 16 (€m)	
On-balance sheet exposures (excluding derivatives and SFTs)	
On-balance sheet items (excluding derivatives and SFTs, but including collateral)	37,966
Asset amounts deducted in determining Tier 1 capital	(602)
Total on-balance sheet exposures (excluding derivatives and SFTs)	37,364
Derivative exposures	
Replacement cost associated with derivatives transactions	215
Add-on amounts for PFE associated with derivatives transactions	258
Exposure determined under Original Exposure Method	0
Total derivative exposures	473
Securities financing transaction exposures	
SFT exposure according to Article 220 of CRR	0
SFT exposure according to Article 222 of CRR	0
Total securities financing transaction exposures	0
Off-balance sheet exposures	
Off-balance sheet exposures at gross notional amount	21
Adjustments for conversion to credit equivalent amounts	(17)
Total off-balance sheet exposures	4
Capital and Total Exposures	
Tier 1 capital	2,330
Exposures of financial sector entities according to Article 429(4) 2nd of CRR	0
Leverage Ratios	
Total Exposures	37,841
End of quarter leverage ratio	6.2%
Choice on transitional arrangements and amount of derecognised fiduciary items	
Choice on transitional arrangements for the definition of the capital measure	Fully phased-in
Amount of derecognised fiduciary items in accordance with Article 429(11) of CRR	0

Table 31: Composition of on-balance sheet exposures

This table shows the composition of on-balance sheet exposures excluding derivatives at 31 December 2016.

CRR leverage ratio exposures at 31 December 16 (€m)	
Total on-balance sheet exposures (excluding derivatives, SFTs, and exempted exposures), of which:	37,966
Trading book exposures	0
Banking book exposures, of which:	37,966
Covered bonds	692
Exposures treated as sovereigns	22,825

CRR leverage ratio exposures at 31 December 16 (€m) (continued)

Exposures to regional governments, MDB, international organisations and PSE not treated as sovereigns	38
Institutions	11,546
Secured by mortgages of immovable properties	0
Retail exposures	0
Corporate	1,953
Exposures in default	0
Other exposures	912

The Board is committed to ensuring that the BNYM SA/NV is well capitalised at all times. The level of regulatory capital held by BNYM SA/NV shall always be in excess of current regulatory requirements and shall not fall below levels approved by the Board. Leverage ratio requirements shall be monitored as part of the regulatory reporting process and shall not fall below the internal (risk appetite) limits of 3.5% in 2017 and increasing to 4% in 2018, as measured on a quarter end basis.

The internal and external limits with respect to the leverage ratio requirements for BNYM SA/NV will be proposed once the final regulatory definition has been issued for the binding requirement starting 1 January 2018. The leverage ratio is reported internally on a regular basis for monitoring purposes and a full calculation of exposure and capital is performed quarterly per the COREP process.

14 Remuneration Disclosure

14.1 Governance

The Board of BNYM SA/NV is responsible for the remuneration policy and its application. The Board ensures that variable remuneration plans and the awards paid in execution of them do not jeopardize a sound capital base and are in line with BNYM SA/NV's risk appetite and long term strategy. It is assisted in this by the Remuneration Committee ("Rem Co") of the Board. The Rem Co advises the Board on the remuneration policy. The Rem Co also reviews annually the list of staff that have a material impact on the risk profile of BNYM SA/NV ("Identified Staff" or "MRTs"), and their variable compensation awards, and any ex-post risk adjustment to be applied, before submitting the proposals to the Board (in session with the non-executive directors only) for approval.

All voting Rem Co members are non-executive directors of the Board. The Human Resources function provides the Rem Co secretarial duties.

The Rem Co is assisted in its task by BNY Mellon's EMEA Remuneration Governance Committee ("ERGC") which was set-up as a regional governance committee that reviews and ensures compliance with local regulations affecting BNY Mellon's EMEA businesses, including BNYM SA/NV. Remuneration policy decisions of BNYM SA/NV including its branches and subsidiaries rest however with the Board, which meets at least quarterly and also approves the year-end compensation awards of its regulated staff members. The Rem Co met five times during 2016. Awards in instruments are made in the form of shares of The Bank of New York Mellon Company, Inc.. These shares are listed on the New York Stock exchange under ticker "BK". Deferred shares are made in the form of Restricted Share Units, transferable into BK shares at vesting. These grants also require the approval of the Human Resources and Compensation Committee (HRCC) of BNY Mellon, since it functions as the remuneration committee of the ultimate shareholder of BNYM SA/NV.

14.2 Aligning Pay with Performance

BNY Mellon's compensation philosophy is to offer a total compensation opportunity that supports our values, client focus, integrity, teamwork and excellence. We pay for performance, both at the individual and corporate level. We value individual and team contributions and reward based on how both contribute to business results. In support of this philosophy, variable compensation is used as a means of recognising performance.

Through our compensation philosophy and principles, we align the interests of our employees and shareholders by encouraging actions that contributes to superior financial performance and long-term shareholder value, by rewarding success and by ensuring that incentive compensation arrangements do not encourage employees to take unnecessary and excessive risks that threaten the value of BNY Mellon or benefit individual employees at the expense of shareholders or other stakeholders. Our compensation structure is comprised of an appropriate mix of fixed and variable compensation that is paid over time. We aim to ensure that both fixed and variable compensation are consistent with business and market practice, fixed compensation is sufficient to provide for a fully flexible variable compensation program, and variable compensation is in the form of annual and/or long-term incentives, and, where appropriate, granted over equity to align employee remuneration with that of shareholder growth.

14.3 Fixed Remuneration

Fixed remuneration is composed of (i) salary, (ii) any additional non-performance related amounts paid as a result of contractual obligations or applicable law, or as a result of market practice, including role-based allowances, and (iii) any benefits in kind which are awarded as a result of the job rather than the performance within the job.

The fixed remuneration of an employee is determined by the job performed, its level of complexity and responsibility, and the remuneration paid in the market for that type of job. It is set, for all staff, at a rate to be at all times sufficient to provide for full flexibility in the variable remuneration, including a zero variable remuneration.

Employees who act as directors of one or more BNY Mellon legal entities are not remunerated for their mandate as a director. Independent directors of BNY Mellon only receive fixed remuneration.

14.4 Variable Compensation Funding and Risk Adjustment

The criteria for determining variable compensation reflect individual, business line and corporate performance, as applicable, and are determined on the basis of financial and non-financial factors, both currently and over a longer period of time.

The staff of BNYM SA/NV are eligible to be awarded variable compensation. Such variable compensation consists of both cash and deferred components.

BNYM SA/NV makes use of the robust performance appraisal system in place at BNY Mellon to document an individual's performance. This contains not only agreed and individualized business goals, but also a compulsory risk management goal and a compliance and ethics goal. The behaviour of previously identified staff members with regard to risk was in 2016 evaluated through a risk culture summary scorecard, detailing any issues related to risk, compliance or audit issues. This has led to a reduction of variable compensation in two cases for performance year 2016.

14.5 Ratio between Fixed and Variable Pay

Material Risk Takers of BNYM SA/NV are restricted to a maximum variable remuneration of the greater of €50,000 and 100% of fixed remuneration, or 50% of fixed remuneration, in line with the Belgian Banking Law.

14.6 Deferral Policy and Vesting Criteria

For Identified Staff or MRTs, variable compensation is split into four different parts: upfront cash, upfront equity, deferred cash and deferred equity. The portion of variable compensation that is deferred is under ordinary circumstances deferred for a period of at least three years and for a period of five years for senior managers. Pro rata vesting applies. The deferred component of the variable compensation award is partly delivered as restricted stock units whose value is linked to the BK share price on the stock exchange, partly in cash. The percentage of the variable compensation award to be deferred depends on the level of the position. For unregulated staff or MRTs whose variable compensation falls below the threshold determined by the regulator, the portion of variable compensation that is deferred depends on the level of the position and the amount of the award. Their deferred component consists entirely of restricted share units. All deferred awards are subject to terms and conditions that provide for forfeiture (malus) or clawback in certain circumstances.

14.7 Variable Remuneration of Control Function Staff

The variable compensation awarded to control function staff (e.g. audit, risk and compliance) is dependent on performance that is assessed according to the achievement of objectives specific to their functional role that is independent of the activities they oversee. Remuneration is benchmarked against the market level and funded independently of individual business line results and adjusted based on BNY Mellon's overall annual financial performance.

Control functions typically receive a lower portion of their total compensation as variable.

14.8 Quantitative Disclosures

The tables below provide details of the aggregate remuneration of senior management and Material Risk Takers (MRT) for BNYM SA/NV for the year ended 31 December 2016.

For completeness, this group of staff is limited to those considered to be primarily regulated due to their activities under BNYM SA/NV. The remuneration amounts are presented on a gross basis, regardless of the time spent by BNY Mellon staff in respect of BNYM SA/NV to reflect the full reporting period.

Table 32: Aggregate remuneration expenditure by business

This table shows the total aggregate remuneration expenditure for MRTs by business for 2016.

(€000s)	Investment Services	Other ²	Total
Total remuneration¹	8,033	4,579	12,612

¹ Includes base salary and other cash allowances, plus any incentive awarded for full year 2016. Pension contribution is not included.

² Includes all support functions and general management positions.

Table 33: Aggregate remuneration expenditure by remuneration type

This table shows the aggregate remuneration expenditure for MRTs by remuneration type.

	Senior Management ³	Other MRTs	Total
Number of beneficiaries	20	30	50
Fixed remuneration ⁴	5,774	4,434	10,208
Total variable remuneration (€000s)	1,326	1,224	2,550
Variable cash (€000s)	603	816	1,419
Variable shares (€000s)	723	408	1,131
Total deferred remuneration awarded during the financial year (€000s)	715	356	1,071
Total deferred remuneration paid out during the financial year (€000s)	875	305	1,180
Total deferred remuneration reduced through performance adjustments (€000s)	0	0	0

³ Senior management is comprised of MRTs categorised as 'Senior Managers' who carry out a senior management function as determined by the relevant regulators.

⁴ Fixed Remuneration includes base salary and any cash allowances. Pension contribution is not included.

Table 34: Deferred variable remuneration

This table shows the total deferred remuneration for MRTs outstanding from previous years.

	Senior Management	Other MRTs	Total
Number of beneficiaries	20	30	50
Total deferred variable remuneration outstanding from previous years (€000s)	2,494	1,113	3,607
Total vested (€000s) ⁵	875	305	1,180
Total unvested (€000s) ⁶	1,619	808	2,247

⁵ Includes total vested cash and equity. Equity portion is valued as at the date the award vested.

⁶ Total unvested equity is valued as at 1st February, 2017.

Table 35: New sign-on and severance payments

This table shows the number and value of new sign-on and severance payments made during 2016.

	Senior management	Other MRTs	Total
Number of sign-on payments awarded	0	0	0
Value of sign-on payments awarded (€000s)	0	0	0
Number of severance payments awarded	1	1	2
Value of severance payments awarded (€000s)	621	289	910
Highest individual severance payment awarded (€000s)	621	289	910

In regards to 2016 no individuals were remunerated EUR 1 million or more.

Appendix 1 Other Risks

Liquidity Risk

BNY Mellon defines liquidity as the ability to access funding, convert assets to cash quickly and efficiently, or to roll over or issue new debt, especially during periods of market stress, in order to meet its short-term (up to one year) obligations.

BNY Mellon defines Funding Liquidity Risk as the risk that it cannot meet its cash and collateral obligations at a reasonable cost for both expected and unexpected cash flow and collateral needs without affecting daily operations or financial conditions. Liquidity risks can arise from funding mismatches, market constraints from inability to convert assets to cash, inability to raise cash in the markets, deposit run-off, or contingent liquidity events. Changes in economic conditions or exposure to credit, market, operational, legal, and reputational risks also can affect BNY Mellon's liquidity risk profile and are considered in the liquidity risk management framework.

BNY Mellon defines Intraday Liquidity Risk as the risk that it cannot access funds during the business day to make payments or settle immediate obligations, usually in real time, primarily due to disruptions or failures. The BNY Mellon Intraday Liquidity Policy is specifically dedicated to managing these risks.

BNYM SA/NV aims to be self-sufficient for liquidity and seeks to maintain a very liquid balance sheet at all times. Its balance sheet is liability driven in nature primarily due to the nature of client deposit taking activity. BNYM SA/NV does not originate significant assets from lending activities, and therefore funding assets are not a significant use of liquidity. While sizable overdrafts can appear periodically, large deposits offset these amounts. Significant deposit balances are transactional in nature and exhibit a degree of "stickiness" and represent the transactional nature of the client relationship.

Business and Financial Risk

Legal Entity and Business Risk

Business Acceptance Workgroups are responsible for aligning new business to appropriate business lines and subsidiaries, assessing and approving the associated risks.

Each legal entity has a risk manager aligned to the business. Risk managers are independent of the business and oversee the adherence to corporate risk policies and governance requirements. The risk management organisation is based on a three tiered structure beginning with corporate risk which creates the corporate policies, Risk management form the second tier, and the third tier is the operational unit which is considered to be the primary owner of all risk relating to the business activities. Each operational unit has a dedicated Embedded Control Management (ECM) resource assigned to it. At the direction of the business or the Global Operational Control management team, the ECM resource will conduct testing of the operational activities to support internal and external audit work.

Regulatory and Compliance Risk

Compliance risk is comprised of sustaining loss arising from non-compliance with laws, directives, regulations, reporting standards and lack of adequately documented and understood

processes. Regulatory risk is mitigated using Stress Testing that is carried out on a regular basis, and prior to any regulatory changes enters into force.

Monitoring & Reporting Risk is the risk of loss arising from a failure to comply with financial reporting standards, agreements or regulatory requirements. This includes risks resulting from action taken by existing and new stockholders, regulators and investors who may have sustained losses due to incomplete, inaccurate or untimely reporting of financial performance.

BNYM SA/NV aims to comply with the applicable laws, regulations, policies, procedures and BNYM SA/NV's Code of Conduct. Existing and new directives and regulations are monitored and reviewed by Compliance and Risk management and findings are reported to senior management and the Board. Strategies and preparations to comply with regulations are put in place when necessary.

Reputation Risk

Reputation risk is the risk to the bank's brand and relationships which does not arise out of any error. It can arise from all aspects of business activities, including but not limited to operational failures in business practices, legal or regulatory sanctions, joint ventures with outside firms, engagements with third party vendors, or off-balance sheet activities.

BNY Mellon relies heavily on its reputation and standing in the market place to retain and attract clients. Through analysis of other risks, potential reputational impacts have been identified as follows:

- Group default or reputational event could lead to loss of confidence in the brand
- Legal or operational event leading to publicised failure could lead to loss of confidence in the brand
- Inability to provide products and services that fulfil local and/or international law, compliance directives or regulations. This may also result in regulatory penalties and subsequent loss of business

Legal Risk

Legal Risk is the risk of inadequate legal advice, inadequate contractual arrangements and failing to take appropriate legal measures to protect rights or changes in laws or regulations. Legal Risk could crystallise through:

- Receipt or provision of wrong or inadequate legal advice
- Failure to manage litigation or disputes effectively
- Failure to identify and implement changes in legislation or law
- Failure to appropriately make notifications required as a result of legal requirements
- Failure to ensure adequate contractual arrangements (excluding outsourcing arrangements)
- Failure to manage and /or protect the infringement of rights arising outside of contracts

Settlement Risk

Settlement risk is the probability of loss arising from the failure of one counterparty to settle its side of a transaction, thus preventing other counterparties from settling their commitments. It tends to occur when payments are not exchanged simultaneously such as in a multi-leg Swap trade.

BNYM SA/NV is not subject to settlement risk as it holds no commodities commitments to settle during the reporting period. This risk is monitored for the transactions pertaining to the securities portfolio. BNYM SA/NV has no trading book. The bank transacts FX trades for banking book purposes with intra-group legal entities and trades are settled within one business day. To date, the bank has not experienced any unsettled FX transactions.

Non-Trading Book Exposures in Equities

BNYM SA/NV did not have any non-trading book exposures in equities as at 31 December 2016 and during the reporting period.

Securitisation Risk

Securitisation risk is the risk that the capital resources held in respect of assets that BNYM SA/NV has securitised is insufficient to cover associated liabilities. As at 31 December 2016 and during the reporting period BNYM SA/NV did not have any securitisation risk-weighted exposure.

Outsourcing Risk

Outsourcing risk is the risk that failure in respect of the provision of services by third party providers could potentially damage BNYM SA/NV's operations, or if contracts with any of the third party providers are terminated, that BNYM SA/NV may not be able to find alternative providers on a timely basis or on equivalent terms.

BNYM SA/NV relies on internal and external outsourcing entities within and outside of the BNY Mellon group to perform its core business activities. To date, BNYM SA/NV has only outsourced critical tasks to BNY Mellon group entities that hold the required permissions in their jurisdiction to carry out the respective delegated tasks. Currently there are no critical tasks outsourced to third parties outside BNY Mellon entities.

BNYM SA/NV's outsourcing policy describes minimum standards that should be adopted when considering or dealing with a service and/or activity that is outsourced to another legal entity, either within the BNY Mellon group or to an external provider and establishes a framework for evaluating and analysing outsourcing projects.

Business Risk

Business risk is the risk of loss that the business environment poses to BNYM SA/NV's profitability. It normally consists of items such as changes in the external macro environment or client behaviour, inappropriate management actions and performance of competitors. The list is not exhaustive.

The principal business risk for BNYM SA/NV is within the Asset Servicing and Alternative Investment Services businesses, mainly driven by the fact that fees are largely based on the client's net asset value. As business risk is difficult to assess, it has been defined as the residual risks that confront BNYM SA/NV after taking all known and quantifiable risks into consideration.

Regular monitoring of assets under custody, revenue and profitability is a key control used to mitigate the risk.

Concentration Risk

Concentration risk is the risk of loss arising from significant interrelated asset or liability exposures, which in cases of distress associated with markets, sectors, countries, or areas of activity, may threaten the stability of the institution.

Traditionally analysed in relation to credit activities, concentration risk arises from exposures that may arise within or across different risk types, including intra-risk concentration where exposure concentration exists within a single risk type, and inter-risk concentration arising from interactions between different risk exposures across different risk categories connected by a common risk factor (e.g. counterparties, vendor, economic sector, geographic region, and/or financial instrument/product type).

BNYM SA/NV manages concentration risk as part of its credit, market, operational and liquidity management policies.

Group Risk

Group risk is the risk that the financial position of BNYM SA/NV may be adversely affected by its relationships (financial and non-financial) with other entities within BNY Mellon or by risks which may affect the financial position of the whole Group, for example reputational contagion or Group default.

As part of a large complex and interconnected company, BNYM SA/NV has a number of dependencies on BNY Mellon. These range from business leadership, dependency on certain IT systems and support services provided by central functions.

BNYM SA/NV management has considered several possible scenarios where these services may be affected, these include IT services outage and other business continuity issues. Although these will cause operational issues they are not expected to have a significant cost impact and are therefore not modelled, but are included in the scenarios as part of operational risk assessment and in the liquidity stress testing.

Model Risk

Model risk refers to the possibility of unintended business outcomes arising from the design, implementation or use of models. Model risk includes the potential risk that management makes incorrect decisions based either upon incorrect model results, or incorrect understanding and use of model results.

Model risk can result in material financial loss, inaccurate financial or regulatory reporting, misaligned business strategies or damage to the reputation of BNYM SA/NV or BNY Mellon as a whole. BNYM SA/NV uses models in its risk management framework. All models have been assessed in line with the relevant corporate policies and model risk management framework wherein the individual model is categorised into one of three tiers based on materiality, complexity, and level of reliance. The tiers determine the controls applicable to the model classes. The Enterprise Model Risk Committee oversees model risk management at the enterprise level and approves the overall framework and standards, which are applicable across the organisation. The Model Risk Management Group, based in the US, retain ultimate responsibility for overall model governance.

Model Risk Management Governance has responsibility for the governance of inventory and provides a mechanism to report on models to key stakeholders.

Models that impact the capital assessment process are categorised as Tier 1 models and the execution of the validation of Tier 1 models is done by a designated independent model validation function. Tier 1 models are required to be validated or reviewed, as per the validation standards, at least annually.

BNY Mellon internal audit provides independent reviews of compliance with the corporate model validation policy.

Strategic Risk

Strategic risk is defined as the risk of direct or indirect loss arising from the adverse effects or the improper implementation of business decisions. It is a function of the compatibility of an organisation's strategic goals, the business strategies developed, the resources deployed to achieve those goals and the quality of implementation. It can result from either a misalignment between strategic decisions taken at the Asset Servicing and Alternative Investment Services business level which impact BNYM SA/NV, or failure to deliver business value through new strategic initiatives.

Country Risk

Country risk is the risk of adverse impact on operating profits and/or value of assets due to changes in the business environment resulting from political or macroeconomic factors. It can also be due to exposure to sovereign and economic debts in EMEA countries such as Italy, Russia, and the Eurozone.

Pension Obligation Risk

Pension obligation risk is caused by contractual liabilities or moral obligation to a company's staff pension schemes. Pension risk in BNYM SA/NV arises from the defined benefit pension plans offer to the employees. Defined benefit plans constitute a risk because BNYM SA/NV must compensate any shortfall in the fund's guaranteed pensionable amount. Only the Belgium and German plans result in a liability for BNYM SA/NV.

Appendix 2 Glossary of Terms

The following terms are used in this document:

ALCO: Asset and Liability Committee

Basel III: The capital reforms and introduction of a global liquidity standard proposed by the Basel Committee on Banking Supervision in 2010

BNY Mellon: The Bank of New York Mellon

CRD IV: On 27 June 2013, the European Commission published, through the Official Journal of the European Union, its legislation for a Capital Requirements Directive (CRD) and Capital Requirements Regulation (CRR), which together form the CRD IV package. Amendments published on 30 November 2013 were made to the Regulation. The package implements the Basel III reforms in addition to the inclusion of new proposals on sanctions for non-compliance with prudential rules, corporate governance and remuneration. CRD IV rules apply from 1 January 2014 onwards, with certain requirements set to be phased in

Capital Requirements Directive (CRD): A capital adequacy legislative package issued by the European Commission and adopted by EU member states

Capital Requirements Regulation (CRR): Regulation that is directly applicable to anyone in the European Union and is not transposed into national law

Central Bank of Ireland (CBI): Responsible for the regulation of all financial services firms in Ireland

Common Equity Tier 1 capital: The highest quality form of regulatory capital under Basel III comprising common shares issued and related share premium, retained earnings and other reserves excluding the cash flow hedging reserve, less specified regulatory adjustments

Core Tier 1 capital: Called-up share capital and eligible reserves plus equity non-controlling interests, less intangible assets and other regulatory deductions

Credit risk mitigation (CRM): A technique to reduce the credit risk associated with an exposure by application of credit risk mitigants such as collateral, guarantees and credit protection

Derivatives: A derivative is a financial instrument that derives its value from one or more underlying assets, for example bonds or currencies

EMEA: Europe, Middle-East and Africa region

Exposure: A claim, contingent claim or position which carries a risk of financial loss

Exposure at default (EAD): The amount expected to be outstanding, after any credit risk mitigation, if and when a counterparty defaults. EAD reflects drawn balances as well as allowance for undrawn amounts of commitments and contingent exposures over a one-year time horizon

Financial Conduct Authority (FCA): The Financial Conduct Authority regulates the conduct of financial firms and, for certain firms, prudential standards in the UK. It has a strategic objective to ensure that the relevant markets function well

High Level Assessment (HLA): An assessment of the quality of controls in place to mitigate risk and residual risk. Residual risk is assessed as high, moderate to high, moderate, moderate to low and low with direction anticipated

Institutions: Under the Standardised Approach, institutions are classified as credit institutions or investment firms

Internal Capital Adequacy Assessment Process (ICAAP): The group's own assessment of the levels of capital that it needs to hold through an examination of its risk profile from regulatory and economic capital viewpoints

ISDA Master Agreement: A document that outlines the terms applied to a derivatives transaction between two parties. Once the two parties have agreed to the standard terms, they do not have to renegotiate each time a new transaction is entered into

Key Risk Indicator (KRI): Key Risk Indicators are used by business lines to evaluate control effectiveness and residual risk within a business process

Master Netting Agreement: An agreement between two counterparties that have multiple contracts with each other that provides for the net settlement of all contracts through a single payment in the event of default or termination of any one contract

Pillar 3: The part of Basel III that sets out information banks must disclose about their risks, the amount of capital required to absorb them and their approach to risk management. The aim is to encourage market discipline and improve the information made available to the market

Prudential Regulation Authority (PRA): The statutory body responsible for the prudential supervision of banks, building societies, credit unions, insurers and major investment firms in the UK. The PRA is a subsidiary of the Bank of England

Residual maturity: The period outstanding from the reporting date to the maturity or end date of an exposure

Risk appetite: A definition of the types and quantum of risks to which the firm wishes to be exposed

Risk and Control Self-Assessment (RCSA): Risk and Control Self-Assessment is used by business lines to identify risks associated with their key business processes and to complete a detailed assessment of the risk and associated controls

Risk Governance Framework: BNYM SA/NV's risk governance framework has been developed in conjunction with BNY Mellon requirements. Key elements of the framework are:

- Formal governance committees, with mandates and defined attendees
- Clearly defined escalation processes, both informally (management lines) and formally (governance committees, board, etc.)
- A clear business as usual process for identification, management and control of risks
- Regular reporting of risk issues

Risk Management Committee (RMC): A committee which meets on a monthly basis to provide governance on risk related items arising from the business of the group

Risk Weighted Assets (RWAs): Assets that are adjusted for their associated risks using weightings established in accordance with CRD IV requirements

Standardised Approach: Method used to calculate credit risk capital requirements using the Basel III, CRD IV, CRR model supplied by the BCBS. All financial institutions must opt to either use the Standardised Approach (SA) specified by the regulator, or develop and use their own Internal Ratings Model (IRM). The SA model uses external credit assessment institution ratings and supervisory risk weights supplied by external credit assessment agencies

Tier 2 capital: A component of regulatory capital under Basel III, mainly comprising qualifying subordinated loan capital, related non-controlling interests and eligible collective impairment allowances

Value-at-Risk (VaR): A measure of the potential loss at a specified confidence level from adverse market movements in an ordinary market environment

Appendix 3 CRDIV Reference

CRR ref.	Requirement summary	Compliance ref.	Page ref.
<i>Scope of disclosure requirements</i>			
431 (1)	Institutions shall publish Pillar 3 disclosures	BNY Mellon publishes Pillar 3 disclosures	N/A
431 (2)	Firms with permission to use specific operational risk methodologies must disclose operational risk information	N/A	N/A
431 (3)	Institution shall adopt a formal policy to comply with the disclosure requirements	BNY Mellon has a dedicated Pillar 3 policy	N/A
431 (4)	Explanation of ratings decision upon request	N/A	N/A
<i>Non-material, proprietary or confidential information</i>			
432 (1)	Institutions may omit disclosures if the information is not regarded as material (except Articles 435(2)(c), 437 and 450)	Refer to Pillar 3 policy	N/A
432 (2)	Institutions may omit information that is proprietary or confidential if certain conditions are respected	Refer to Pillar 3 policy	N/A
432 (3)	Where 432 (1) and (2) apply this must be stated in the disclosures, and more general information must be disclosed	N/A	N/A
432 (4)	Paragraphs 1, 2 & 3 are without prejudice to the scope of the liability for failure to disclose material information	N/A	N/A
<i>Frequency of disclosure</i>			
433	Institutions shall publish the disclosures required at least on an annual basis, in conjunction with the date of the publication of the financial statements	Refer to Pillar 3 policy	N/A
<i>Means of disclosure</i>			
434 (1)	Institutions may determine the appropriate medium, location and means of verification to comply effectively	Single Pillar 3 disclosure	N/A
434 (2)	Disclosures made under other requirements (e.g. accounting) can be used to satisfy Pillar 3 if appropriate	Any cross-references to accounting or other disclosures are clearly signposted in this document	N/A
<i>Risk management objectives and policies</i>			
435 (1)	Institutions shall disclose their risk management objectives and policies	Section 4 Risk Management Objectives and Policies	19-30
435 (1) (a)	Strategies and processes to manage those risks	Section 4.1 Risk Objectives	19
435 (1) (b)	Structure and organisation of the risk management function	Section 4.2 Risk Governance	20
435 (1) (c)	Scope and nature of risk reporting and measurement systems	Section 4.1 - 4.8	19-30
435 (1) (d)	Policies for hedging and mitigating risk	Section 4.3 - 4.8	24-30
435 (1) (e)	Approved declaration on the adequacy of risk management arrangements	Section 4 Risk Management Objectives and Policies	19-30
435 (1) (f)	Approved risks statement describing the overall risk profile associated with business strategy	Section 4 Risk Management Objectives and Policies	19-30
435 (2) (a)	Number of directorships held by directors	Section 4.2.1 Board of Directors	20
435 (2) (b)	Recruitment policy of Board members, their experience and expertise	Section 4.2.1 Board of Directors	20

435 (2) (c)	Policy on diversity of Board membership and results against targets	Section 4.2.1 Board of Directors	20
435 (2) (d)	Disclosure of whether a dedicated risk committee is in place, and number of meetings in the year	Section 4.2.2 - 4.2.4	21-25
435 (2) (e)	Description of information flow on risk to Board	Section 4.2.2 - 4.2.4	21-25
<i>Scope of application</i>			
436 (a)	The name of the institution to which the requirements of this Regulation apply	Section 1 Introduction	6-12
436 (b)	Outline the differences in the basis of consolidation for an accounting and prudential purposes, with a brief description of the entities therein, explaining whether they are:	Section 1 Introduction	6-12
436 (b) (i)	fully consolidated;		
436 (b) (ii)	proportionally consolidated;		
436 (b) (iii)	deducted from own funds;		
436 (b) (iv)	neither consolidated nor deducted		
436 (c)	Current or foreseen material practical or legal impediment to the prompt transfer of Own Funds or repayment of liabilities among the parent undertaking and its subsidiaries	N/A	N/A
436 (d)	Aggregate amount by which the actual Own Funds are less than required in all subsidiaries not included in the consolidation, and the name or names of such subsidiaries	N/A - Entities outside the scope of consolidation are appropriately capitalised	N/A
436 (e)	If applicable, the circumstance of making use of the provisions laid down in Articles 7 & 9	N/A	N/A
<i>Own funds</i>			
437 (1)	Requirements regarding capital resources table	Section 2 Own Funds	13-16
437 (1) (a)	Full reconciliation of Common Equity Tier 1 (CET1) items	Table 2: Own funds, full reconciliation	13
437 (1) (b)	Description of the main features of the CET1 and Additional Tier 1 and Tier 2 instruments	Table 3: Composition of regulatory capital	14
437 (1) (c)	Full terms and conditions of all CET1, Additional Tier 1 and Tier 2 instruments	Table 3: Composition of regulatory capital	14
437 (1) (d) (i)	Each prudent filter applied	Table 2: Own funds, full reconciliation	13
437 (1) (d) (ii)	Each deduction made		
437 (1) (d) (iii)	Items not deduction		
437 (1) (e)	Description of all restrictions applied to the calculation of Own Funds	N/A - no restrictions apply	N/A
437 (1) (f)	Explanation of the basis of calculating capital ratios using elements of Own Funds	N/A - Capital ratios calculated on basis stipulated in the Regulations	N/A
437 (2)	EBA to publish implementation standards for points above	BNYM follows the implementation standards	N/A
<i>Capital requirements</i>			
438 (a)	Summary of institution's approach to assessing adequacy of capital levels	Section 3 Capital Requirements	17-18
438 (b)	Result of ICAAP on demand from authorities	N/A	N/A
438 (c)	Capital requirement amounts for credit risk for each Standardised Approach exposure class	Table 7: Standardised credit exposure by exposure class	33

438 (d) 438 (d) (i) 438 (d) (ii) 438 (d) (iii) 438 (d) (iv)	Capital requirements amounts for credit risk for each Internal Ratings Based Approach exposure class	N/A – internal ratings based approach is not used	N/A
438 (e)	Own funds requirements for market risk or settlement risk, or large exposures where they exceed limits	Table 6: Capital requirements and Section 10: Market Risk	17 & 48
438 (f)	Own funds amounts for operational risk, separately for the basic indicator approach, the standardised approach, and the advanced measurement approaches as applicable	Table 6: Capital requirements and Section 12: Operational Risk	17 & 51-52
438 (endnote)	Requirement to disclose specialised lending exposures and equity exposures in the banking book falling under the simple risk weight approach	Table 6: Capital requirements	17
<i>Exposure to counterparty credit risk (CCR)</i>			
439 (a)	Description of process to assign internal capital and credit limits to CCR exposures	Section 8 Counterparty Credit Risk	44-45
439 (b)	Discussion of process to secure collateral and establishing reserves	Section 8 Counterparty Credit Risk	44-45
439 (c)	Discussion of management of wrong-way exposures	Section 8 Counterparty Credit Risk	44-45
439 (d)	Disclosure of collateral to be provided (outflows) in the event of a ratings downgrade	N/A – a credit ratings downgrade is managed at the BNYM Corp level	N/A
439 (e)	Derivation of net derivative credit exposure	Section 8 Counterparty Credit Risk	44-45
439 (f)	Exposure values for mark-to-market, original exposure, standardised and internal model methods	Section 8 Counterparty Credit Risk	44-45
439 (g)	Notional value of credit derivative hedges and current credit exposure by type of exposure	N/A – BNYM does not have credit derivative transactions	N/A
439 (h)	Notional amounts of credit derivative transactions for own credit, intermediation, bought and sold, by product type	N/A – BNYM does not have credit derivative transactions	N/A
439 (i)	Estimate of alpha, if applicable	N/A	N/A
<i>Capital buffers</i>			
440 (1) (a)	Geographical distribution of relevant credit exposures	N/A	N/A
440 (1) (b)	Amount of the institution specific countercyclical capital buffer	N/A	N/A
440 (2)	EBA will issue technical implementation standards related to 440 (1)	N/A	N/A
<i>Indicators of global systemic importance</i>			
441 (1)	Disclosure of the indicators of global systemic importance	N/A	N/A
441 (2)	EBA will issue technical implementation standards related to 441 (1)	N/A	N/A
<i>Credit risk adjustments</i>			
442 (a)	Disclosure of bank's definitions of past due and impaired	Section 5.6 Analysis of Past Due and Impaired Exposures	35-37
442 (b)	Approaches for calculating credit risk adjustments	Section 5.6 Analysis of Past Due and Impaired Exposures	35-37
442 (c)	Disclosure of pre-CRMEAD by exposure class	Section 5.5 Table 7: Standardised credit exposure by exposure class	33

442 (d)	Disclosures of pre-CRMEAD by geography and exposure class	Section 5.6 Table 8: Standardised credit exposure by country	33
442 (e)	Disclosures of pre-CRMEAD by industry and exposure class	Section 5.6 Table 9: Standardised post mitigated credit exposures by counterparty type	34
442 (f)	Disclosures of pre-CRMEAD by residual maturity and exposure class	Section 5.6 Table 10: Standardised credit exposure by residual maturity	34
442 (g) 442 (g) (i) 442 (g) (ii) 442 (g) (iii)	Breakdown of impaired, past due, specific and general credit adjustments, and impairment charges for the period, by exposure class or counterparty type	Section 5.6 Table 11: Credit quality of exposures by counterparty type	35
442 (h)	Impaired, past due exposures, by geographical area, and amounts of specific and general impairment for each geography	Section 5.6 Table 13: Credit quality of exposures by country	37
442 (i) 442 (i) (i) 442 (i) (ii) 442 (i) (iii) 442 (i) (iv) 442 (i) (v)	Reconciliation of changes in specific and general credit risk adjustments	Section 5.6 Analysis of Past Due and Impaired Exposures	35-37
442 endnote	Specific credit risk adjustments recorded to income statement are disclosed separately	Section 5.6 Analysis of Past Due and Impaired Exposures	35-37
<i>Unencumbered assets</i>			
443	Disclosures on unencumbered assets	Section 9 Asset Encumbrance	46-47
<i>Use of ECAIs</i>			
444 (a)	Names of the ECAIs used in the calculation of Standardised Approach RWAs, and reasons for any changes	Section 7 External Credit Assessment Institutions (ECAIs)	41-43
444 (b)	Exposure classes associated with each ECAI	Section 7 Table 17: Credit quality steps and risk weights	41
444 (c)	Explanation of the process for translating external ratings into credit quality steps	Section 7 Table 17: Credit quality steps and risk weights	41
444 (d)	Mapping of external rating to credit quality steps	Section 7 External Credit Assessment Institutions (ECAIs)	41-43
444 (e)	Exposure value pre and post-credit risk mitigation, by credit quality step	Section 7 Table 18-19: Credit Risk Mitigation (CRM) effects	41-43
<i>Exposure to market risk</i>			
445	Disclosure of position risk, large exposures exceeding limits, FX, settlement and commodities risk	Section 10 Market Risk	48
<i>Operational risk</i>			
446	Disclosure of the scope of approaches used to calculate operational risk, discussion of advanced methodology and external factors considered	Section 12 Operational Risk	51-52
<i>Exposure in equities not included in the trading book</i>			
447 (a)	Differentiation of exposures based on objectives	Appendix 1 Other Risks: no non-trading book exposure in equities	60
447 (b)	Recorded and fair value, and actual prices of exchange traded equity where it differs from fair value	Appendix 1 Other Risks: no non-trading book exposure in equities	60
447 (c)	Types, nature and amounts of the relevant classes of equity exposures	Appendix 1 Other Risks: no non-trading book exposure in equities	60

447 (d)	Realised cumulative gains and losses on sales over the period	Appendix 1 Other Risks: no non-trading book exposure in equities	60
447 (e)	Total unrealised gains/losses, latent revaluation gains/losses, and amounts included within Tier 1 capital	Appendix 1 Other Risks: no non-trading book exposure in equities	60
<i>Exposure to interest rate risk on positions not included in the trading book</i>			
448 (a)	Nature of risk and key assumptions in measurement models	Section 10: The Bank has no significant Balance Sheet Interest Rate Risk because no maturity mismatch exists between client cash deposits and Bank's cash holdings. In addition, interest rates applicable to clients' cash deposits are market driven	48
448 (b)	Variation in earnings or economic value, or other measures used by the bank from upward and downward shocks to interest rates, by currency	Section 11 Table 28: Net interest income sensitivity by currency	49
<i>Exposure to securitisation positions</i>			
449	Exposure to securitisations positions	Appendix 1 Other Risks: no non-trading book exposure in equities	60
<i>Remuneration disclosures</i>			
450	Remuneration disclosure regarding remuneration policy and practices	Section 14 Remuneration Disclosure	56-58
450 (1) (a)	Information concerning the decision-making process used for determining the remuneration policy	Section 14.1 Governance	56
450 (1) (b)	Information on link between pay and performance	Section 14.2 Aligning Pay with Performance	56
450 (1) (c)	Important design characteristics of the remuneration system	Section 14 Remuneration Disclosure	56-58
450 (1) (d)	Ratios between fixed and variable remuneration	Section 14.5 Ratio between Fixed and Variable Pay	57
450 (1) (e)	Information on the performance criteria on which the entitlement to shares, options and variable components of remuneration is based	Section 14.6 Deferral Policy and Vesting Criteria	57
450 (1) (f)	Main parameters and rationale for any variable component scheme and any other non-cash benefits	Section 14.7 Variable Remuneration of Control Function Staff	58
450 (1) (g)	Aggregate quantitative information on remuneration by business area	Section 14.8 Table 32: Aggregate remuneration expenditure by business	58
450 (1) (h) 450 (1) (h) (i) 450 (1) (h) (ii) 450 (1) (h) (iii) 450 (1) (h) (iv) 450 (1) (h) (v) 450 (1) (h) (vi)	Aggregate quantitative information on remuneration, broken down by senior staff management and members of staff whose actions have a material impact on the risk profile	Section 14.8 Table 33: Aggregate remuneration expenditure by remuneration type	58
450 (1) (i)	Number of individuals being remunerated EUR 1 million or more per financial year	Section 14.8	59
450 (1) (j)	Total remuneration for each member of the management body upon demand from the Member State or competent authority	N/A	N/A

450 (2)	For institutions that are significant in terms of their size, internal organisation and the nature, scope and the complexity of their activities, the quantitative information above shall be made available to the public	N/A	N/A
<i>Leverage</i>			
451 (1) (a)	Leverage ratio	Section 13 Leverage Ratio	53-55
451 (1) (b)	Breakdown of total exposure measure	Section 13 Table 30: Leverage ratio common disclosure	54
451 (1) (c)	Derecognised fiduciary items	N/A	N/A
451 (1) (d)	Description of the process used to manage the risk of excessive leverage	N/A	N/A
451 (1) (e)	Description of the factors that had an impact on the leverage ratio	Section 13 Leverage Ratio	53-55
451 (2)	EBA to publish implementation standards for points above	BNYM follows the implementation standards	N/A
<i>Use of the IRB approach to credit risk</i>			
452	Risk-weighted exposure under the IRB approach	N/A	N/A
<i>Use of credit risk mitigation techniques</i>			
453 (a)	Use of on- and off-balance sheet netting	Section 6.1 Netting	38
453 (b)	How collateral valuation is managed	Section 6.2 Collateral Valuation and Management	38
453 (c)	Description of types of collateral used	Section 6.3 Collateral Types	38
453 (d)	Types of guarantor and credit derivative counterparty, and their creditworthiness	N/A - BNYM's EMEA entities do not enter into credit derivative transactions	N/A
453 (e)	Disclosure of market or credit risk concentrations within risk mitigation exposures	Section 6.6 Credit Risk Concentration	39
453 (f)	For exposures under either the Standardised or Foundation IRB approach, disclose the exposure value covered by eligible collateral	N/A	N/A
453 (g)	Exposures covered by guarantees or credit derivatives	Section 6.6 Table 15: Credit risk mitigation techniques – overview	39
<i>Use of the Advanced Measurement Approaches to operational risk</i>			
454	Description of the use of insurance or other risk transfer mechanisms to mitigate operational risk	N/A - Pillar 1 : standardized approach, Pillar 2 : self-assessment approach	N/A
<i>Use of internal market risk models</i>			
455	Institutions calculating their capital requirements using internal market risk models	N/A	N/A
<i>Commission Implementing Regulation (EU) No 1423/2013</i>			
Article 1	Specifies uniform templates for the purposes of disclosure	N/A	N/A
Article 2	Full reconciliation of own funds items to audited financial statements	Section 2 Own Funds	13-16
Article 3	Description of the main features of CET1, AT1 and Tier 2 instruments issued (Annex II and III)	Section 2 Table 5: Tier 2 instruments	16
Article 4	Disclosure of nature and amounts of specific items on own funds (Annex IV and V)	Section 2 Table 4: Transitional own funds	14-15
Article 5	Disclosure of nature and amounts of specific items on own funds during transitional period (Annex VI and VII)	Section 2 Table 4: Transitional own funds	14-15
Article 6	Entry into force from 31 March 2014	N/A	N/A



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